Placement Offer Letters (2015-16)



Banasthali Vidyapith
PO. Banasthali Vidyapith (Rajasthan)
Pin Code- 304022
www.banasthali.org



FW: Campus Visit on 20th January_BANASTHALI CAMPUS

1 message

Yogesh Garg <yogesh.garg@icicisecurities.com>
To: iic@banasthali.in, gargipant87@gmail.com
Cc: harsh_wisdom@yahoo.com

Wed, Feb 3, 2016 at 10:38 AM

Dear Ms. Gargi,

We have dispatched the offer letters for the selected students by today. Kindly handover the original copy to them and send us the photocopy with their signature as an acknowledgement to the below mentioned address as earliest.

Please also note that the final offer letter along with all terms and condition of employment will be issued to the selected students at the time of Induction/joining process.

We will send mail regarding induction program & date of joining to you at least 15 days in advance so that candidates can make necessary arrangements.

For any other further clarification please feel free to get back undersign.

Communication Address: ICICI DIRECT

Shreeji Tower, C-99 F-2, First Floor

Above ICICI Bank, Shubhash Marg

C-Scheme, Jaipur Rajasthan

Pin-302001

Thanks & Regards;

Yogesh Garg | Regional Manager - Human Resources |

☎ (91) 141 4064901 | **墨** Mobile (0) 91 8239002167 | ⊠ <u>yogesh.garg@icicisecurities.com</u>

ICICI Securities Ltd.: Shreeji Tower, C-99 F-2, First Floor Above ICICI Bank, Subhash Marg, C-Scheme, Jaipur Rajasthan-302001

website: www.icicidirect.com

From: Yogesh Garg [mailto:yogesh.garg@icicisecurities.com]

Sent: Thursday, January 21, 2016 3:15 PM **To:** 'iic@banasthali.in'; 'gargipant87@gmail.com'

Cc: 'smriti.1978@yahoo.com'; 'harsh_wisdom@yahoo.com'; 'rupam.banerjee@icicisecurities.com'

Subject: FW: Campus Visit on 20th January BANASTHALI CAMPUS

Dear Ms. Nandita/Gargi,

Please note that we have been managed to select the under mentioned students as Management Trainee from your institute on dated **20th January**, **2016**.

Kindly arrange to send their soft copy resumes as earliest to process their offer letters and also block these students for ICICI Securities Ltd.

Campus Name	Campus Location	Campus Drive Date	Name of Candidate	Base Location of Candidate
Banasthali Vidhyapith	NIWAI	20-Jan-16	Paras	paraspahwal@gmail.com
Banasthali Vidhyapith	NIWAI	20-Jan-16	Gauri Tiwari	gtiwari1803@gmail.com
Banasthali Vidhyapith	NIWAI	20-Jan-16	Geetika Sharma	shinegeetika@gmail.com
Banasthali Vidhyapith	NIWAI	20-Jan-16	Shruti Sharma	shrotriyashruti4@gmail.com
Banasthali Vidhyapith	NIWAI	20-Jan-16	Shristi Chaturvedi	shristichaturvedi.92@gmail.com
Banasthali Vidhyapith	NIWAI	20-Jan-16	Shalesh Narwat	
Banasthali Vidhyapith	NIWAI	20-Jan-16	Neda Ahmad Abdi	nedaabdi7@gmail.com
Banasthali Vidhyapith	NIWAI	20-Jan-16	Richa Riya	richariya688@gmail.com
Banasthali Vidhyapith	NIWAI	20-Jan-16	Arushi Bahuguna	aarushi.bahuguna1901@gmail.com
Banasthali Vidhyapith	NIWAI	20-Jan-16	Harshita	harshitanaib@gmail.com
Banasthali Vidhyapith	NIWAI	20-Jan-16	Neha Singh	nehasingh30041991@gmail.com

Regards,

Yogesh Garg

Regional Manager - Human Resources

ICICI Securities Limited

Contact: +918239002167/ 0141-4064901

Madhu Jha, Banasthali University, Jaipur



LETTER OF INTENT FOR THE EXECUTIVE TRAINEE PROGRAM

Dear Madhu,

Congratulations!

With reference to your application and the subsequent selection process, we are pleased to include you as part of our "**Executive Trainee**" program. The Executive Trainee program is specially designed for young talent. You will experience challenging functional stints that will enhance your learning.

On joining, you shall be designated as 'Trainee' in the Sales function of our organization.

The terms and conditions of the offer are given below.

- 1. You will initially report for an Orientation & Circle Induction in Haryana Circle.
- You are expected to join the Executive Trainee Program on 1-April-2016, failing which
 we will presume that you have no interest in working with us. Accordingly, this offer will
 be treated as cancelled and withdrawn. The Business hours begin from 09:00 am
 onwards.
- 3. You will be in training for an initial period of twelve months. Based on assessment of your performance during the training period, you may be considered for absorption into the regular cadre of the Company at the sole discretion of the management. Your absorption shall be only by way of written communication issued by appropriate officials in this regard.
- This letter of intent is conditional and subject to your clearance of the Pre-employment Medical Examination by a Medical Officer designated by the company and submission of background verification related documents.
- 5. Please return the duplicate copy of this letter duly signed indicating your acceptance.
- 6. Please submit the following at the time of your joining:
 - Documentary evidence of date of birth
 - Attested copies of all educational qualifications (SSC, HSC, Degree/Diploma)
 - Four passport size photographs(against a Red background only)
 - Blood group proof
 - PAN Card copy
 - Pre-employment Application Form (if not submitted already)

Please note that all the above documents and information provided by you form the basis of your representation and our offer and the same shall be subject to verification as may be required by the Company from time to time.





You will be required to produce your latest qualification certificate from Banasthali University; within 90 days from the date of joining.

- 7. You will be on training for a period of 12 months in the first instance, subject to extension(s), if deemed necessary, at the sole discretion of the Management.
- 8. This is not a regular letter of appointment but a letter of intent inviting you to be a part of the organization. The formal letter of appointment will be issued at the time of your joining.
- 9. On completion of your training and based on your performance, you will be considered for absorption in the regular cadre of the Company as an employee.
- 10. The Compensation and Benefits Program applicable to your Band is enclosed for your reference. We reiterate that your compensation is a confidential matter between you and the Company and we reaffirm that the Company shall view any breach of confidentiality with the utmost seriousness.

Please return the duplicate copy of this letter duly signed indicating your acceptance of our terms and conditions, as stated above within seven days of receipt of this letter of intent.

We once again would like to thank you for your interest in seeking a career with Vodafone Mobile Services Limited and hope you will have a fruitful and successful career with us.

Yours sincerely,

Juroduny

VODAFONE MOBILE SERVICES LIMITED

Neha Arora

Senior Manager- Human Resources

Enclosure: As aforesaid

Accepted the above

Name:

Date:

Place:





		Private & Confidential:	Compensation Details			
Name	Madhu Jha					
Designation	Executive Trainee-Sales	xecutive Trainee-Sales				
Band	1					
	Rupees per Month	Rupees per Annum				
Monthly Component (A)						
Basic Salary	10,583	126,996				
Management Allowance	9,791	117,492				
HRA @ 50% of Basic	5,292	63,504				
Conveyance	800	9,600				
Annual Component (B)						
Medical Reimbursement	1,250	15,000				
LTA	1,250	15,000				
Retirals (C)						
Provident Fund @ 12% of Basic	1,270	15,240				
Total Fixed Pay (A+B+C)	30,236	362,832				
Variable Target (D)						
Variable Target Pay#	3,931	47,168	Variable Pay is @ 13% of Fixed Pay			
Target CTC (A+B+C+D)	34,167	410,000				

Management Allowance & Target Variable Pay are inclusive of minimum bonus of 8.33% of Basic Salary (if any, applicable under statue)

Other Benefits

- Cellular Phone & SIM card as per policy
- Gratuity as applicable
- Mediclaim Insurance You will be covered for Mediclaim Insurance for INR 2 lac for self, INR 1 lac for spouse, INR 1 lac each for 2 dependent children.
- Group Term Life Insurance policy covers all our Employees during the course of Employment with Vodafone. In the unfortunate event of an Employee's demise, the beneficiary is entitled for an amount
- equivalent to INR 25 lacs.
 Group Personal Accident policy mitigates an Employee's loss of income in case of accidents leading to disablement during the course of Employment with Vodafone. In case of any such unfortunate event, an Employee will be entitled to a maximum of INR 25 lacs subject to the terms and condition of the policy.

Lunder Neha Arora

Senior Manager - Human Resources



[#] Payout subject to Company & Employee performance as per Variable Pay Plan and continued employment with Vodafone India on the date of payout. Based on your role, if/when you move to the Sales Incentive Plan (SIP), you shall be covered under "Commissions Pay", and not be covered by "Variable Pay".

March 22, 2016



Dear Madhu,

Below mentioned medical test are required to be done under pre-employment medical test. Kindly get these tests done before your joining at any hospital near your residence.

Request you to kindly mail the certificate / reports to us or carry it with you at the time of joining. In case of any query please feel to contact me at 9999018408.

Medical Test:

- Blood Sugar Fasting
- Blood test
 - Lipid profile
 - CBC,
 - RBC,
 - ESR,
 - Blood group & RH factor
- Urine -- R
- ➤ ECG
- Chest X-ray PA view
- > Colour blindness check (Ishihara Test) & Peripheral Vision Test
- Medical Examination Certificate & Fitness certificate from consulting Physician

Regards,

Manisha Vashist Human Resources Mob # + 9999018408 Manju Yadav, Banasthali University, Jaipur



LETTER OF INTENT FOR THE EXECUTIVE TRAINEE PROGRAM

Dear Manju,

Congratulations!

With reference to your application and the subsequent selection process, we are pleased to include you as part of our "**Executive Trainee**" program. The Executive Trainee program is specially designed for young talent. You will experience challenging functional stints that will enhance your learning.

On joining, you shall be designated as 'Trainee' in the Sales function of our organization.

The terms and conditions of the offer are given below.

- 1. You will initially report for an Orientation & Circle Induction in Haryana Circle.
- You are expected to join the Executive Trainee Program on 1-April-2016, failing which
 we will presume that you have no interest in working with us. Accordingly, this offer will
 be treated as cancelled and withdrawn. The Business hours begin from 09:00 am
 onwards.
- 3. You will be in training for an initial period of twelve months. Based on assessment of your performance during the training period, you may be considered for absorption into the regular cadre of the Company at the sole discretion of the management. Your absorption shall be only by way of written communication issued by appropriate officials in this regard.
- This letter of intent is conditional and subject to your clearance of the Pre-employment Medical Examination by a Medical Officer designated by the company and submission of background verification related documents.
- 5. Please return the duplicate copy of this letter duly signed indicating your acceptance.
- 6. Please submit the following at the time of your joining:
 - Documentary evidence of date of birth
 - Attested copies of all educational qualifications (SSC, HSC, Degree/Diploma)
 - Four passport size photographs(against a Red background only)
 - Blood group proof
 - PAN Card copy
 - Pre-employment Application Form (if not submitted already)

Please note that all the above documents and information provided by you form the basis of your representation and our offer and the same shall be subject to verification as may be required by the Company from time to time.



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You will be required to produce your latest qualification certificate from Banasthali University; within 90 days from the date of joining.

- 7. You will be on training for a period of 12 months in the first instance, subject to extension(s), if deemed necessary, at the sole discretion of the Management.
- This is not a regular letter of appointment but a letter of intent inviting you to be a part of the organization. The formal letter of appointment will be issued at the time of your joining.
- 9. On completion of your training and based on your performance, you will be considered for absorption in the regular cadre of the Company as an employee.
- 10. The Compensation and Benefits Program applicable to your Band is enclosed for your reference. We reiterate that your compensation is a confidential matter between you and the Company and we reaffirm that the Company shall view any breach of confidentiality with the utmost seriousness.

Please return the duplicate copy of this letter duly signed indicating your acceptance of our terms and conditions, as stated above within seven days of receipt of this letter of intent.

We once again would like to thank you for your interest in seeking a career with Vodafone Mobile Services Limited and hope you will have a fruitful and successful career with us.

Yours sincerely,

Miradum

VODAFONE MOBILE SERVICES LIMITED

Neha Arora

Senior Manager- Human Resources

Enclosure: As aforesaid

Accepted the above

Name:

Date:

Place:





		Private & Confidential :	Compensation Details
Name	Manju Yadav		
Designation	Executive Trainee-Sales		
Band	1		
	Rupees per Month	Rupees per Annum	
Monthly Component (A)			
Basic Salary	10,583	126,996	
Management Allowance	9,791	117,492	
HRA @ 50% of Basic	5,292	63,504	
Conveyance	800	9,600	
Annual Component (B)			
Medical Reimbursement	1,250	15,000	
LTA	1,250	15,000	
Retirals (C)			
Provident Fund @ 12% of Basic	1,270	15,240	
Total Fixed Pay (A+B+C)	30,236	362,832	
Variable Target (D)			
Variable Target Pay#	3,931	47,168	Variable Pay is @ 13% of Fixed Pay
Target CTC (A+B+C+D)	34,167	410,000	

- Management Allowance & Target Variable Pay are inclusive of minimum bonus of 8.33% of Basic Salary (if any, applicable under statue)
- # Payout subject to Company & Employee performance as per Variable Pay Plan and continued employment with Vodafone India on the date of payout. Based on your role, if/when you move to the Sales Incentive Plan (SIP), you shall be covered under "Commissions Pay", and not be covered by "Variable Pay".

Other Benefits

- Cellular Phone & SIM card as per policy
- Gratuity as applicable
- Mediclaim Insurance You will be covered for Mediclaim Insurance for INR 2 lac for self, INR 1 lac for spouse, INR 1 lac each for 2 dependent children.
- Group Term Life Insurance policy covers all our Employees during the course of Employment with Vodafone. In the unfortunate event of an Employee's demise, the beneficiary is entitled for an amount
- equivalent to INR 25 lacs.
 Group Personal Accident policy mitigates an Employee's loss of income in case of accidents leading to disablement during the course of Employment with Vodafone. In case of any such unfortunate event, an Employee will be entitled to a maximum of INR 25 lacs subject to the terms and condition of the policy.

pendum Neha Arora

Senior Manager - Human Resources



March 22, 2016



Dear Manju,

Below mentioned medical test are required to be done under pre-employment medical test. Kindly get these tests done before your joining at any hospital near your residence.

Request you to kindly mail the certificate / reports to us or carry it with you at the time of joining. In case of any query please feel to contact me at 9999018408.

Medical Test:

- Blood Sugar Fasting
- Blood test
 - Lipid profile
 - · CBC,
 - RBC,
 - ESR,
 - Blood group & RH factor
- ▶ Urine --R
- ➤ ECG
- Chest X-ray PA view
- Colour blindness check (Ishihara Test) & Peripheral Vision Test
- > Medical Examination Certificate & Fitness certificate from consulting Physician

Regards,

Manisha Vashist Human Resources Mob # + 9999018408 Megha Khulve, Banasthali University, Jaipur



LETTER OF INTENT FOR THE EXECUTIVE TRAINEE PROGRAM

Dear Megha,

Congratulations!

With reference to your application and the subsequent selection process, we are pleased to include you as part of our "**Executive Trainee**" program. The Executive Trainee program is specially designed for young talent. You will experience challenging functional stints that will enhance your learning.

On joining, you shall be designated as 'Trainee' in the Retail function of our organization.

The terms and conditions of the offer are given below.

- 1. You will initially report for an Orientation & Circle Induction in Haryana Circle.
- You are expected to join the Executive Trainee Program on 1-April-2016, failing which
 we will presume that you have no interest in working with us. Accordingly, this offer will
 be treated as cancelled and withdrawn. The Business hours begin from 09:00 am
 onwards.
- 3. You will be in training for an initial period of twelve months. Based on assessment of your performance during the training period, you may be considered for absorption into the regular cadre of the Company at the sole discretion of the management. Your absorption shall be only by way of written communication issued by appropriate officials in this regard.
- This letter of intent is conditional and subject to your clearance of the Pre-employment Medical Examination by a Medical Officer designated by the company and submission of background verification related documents.
- 5. Please return the duplicate copy of this letter duly signed indicating your acceptance.
- 6. Please submit the following at the time of your joining:
 - Documentary evidence of date of birth
 - Attested copies of all educational qualifications (SSC, HSC, Degree/Diploma)
 - Four passport size photographs(against a Red background only)
 - Blood group proof
 - PAN Card copy
 - Pre-employment Application Form (if not submitted already)

Please note that all the above documents and information provided by you form the basis of your representation and our offer and the same shall be subject to verification as may be required by the Company from time to time.





You will be required to produce your latest qualification certificate from Banasthali University; within 90 days from the date of joining.

- 7. You will be on training for a period of 12 months in the first instance, subject to extension(s), if deemed necessary, at the sole discretion of the Management.
- This is not a regular letter of appointment but a letter of intent inviting you to be a part of the organization. The formal letter of appointment will be issued at the time of your joining.
- 9. On completion of your training and based on your performance, you will be considered for absorption in the regular cadre of the Company as an employee.
- 10. The Compensation and Benefits Program applicable to your Band is enclosed for your reference. We reiterate that your compensation is a confidential matter between you and the Company and we reaffirm that the Company shall view any breach of confidentiality with the utmost seriousness.

Please return the duplicate copy of this letter duly signed indicating your acceptance of our terms and conditions, as stated above within seven days of receipt of this letter of intent.

We once again would like to thank you for your interest in seeking a career with Vodafone Mobile Services Limited and hope you will have a fruitful and successful career with us.

Yours sincerely,

Liendura

VODAFONE MOBILE SERVICES LIMITED

Name: Neha Arora

Designation: Senior Manager- Human Resources

Enclosure: As aforesaid

Accepted the above

name:

Date:

Place:





		Private & Confidential :	Compensation Details
Name	Megha Khulve		
Designation	Executive Trainee-Retail		
Band	1		
	Rupees per Month	Rupees per Annum	
Monthly Component (A)			
Basic Salary	10,583	126,996	
Management Allowance	9,791	117,492	
HRA @ 50% of Basic	5,292	63,504	
Conveyance	800	9,600	
Annual Component (B)			
Medical Reimbursement	1,250	15,000	
LTA	1,250	15,000	
Retirals (C)			
Provident Fund @ 12% of Basic	1,270	15,240	
Total Fixed Pay (A+B+C)	30,236	362,832	
Variable Target (D)			
Variable Target Pay#	3,931	47,168	Variable Pay is @ 13% of Fixed Pay
		a	
Target CTC (A+B+C+D)	<u>34,167</u>	410,000	

Management Allowance & Target Variable Pay are inclusive of minimum bonus of 8.33% of Basic Salary (if any, applicable under statue)

Payout subject to Company & Employee performance as per Variable Pay Plan and continued employment with Vodafone India on the date of payout. Based on your role, if/when you move to the Sales Incentive Plan (SIP), you shall be covered under "Commissions Pay", and not be covered by "Variable Pay".

Other Benefits

- Cellular Phone & SIM card as per policy
- Gratuity as applicable
- Mediclaim Insurance You will be covered for Mediclaim Insurance for INR 2 lac for self, INR 1 lac for spouse, INR 1 lac each for 2 dependent children.
- Group Term Life Insurance policy covers all our Employees during the course of Employment with Vodafone. In the unfortunate event of an Employee's demise, the beneficiary is entitled for an amount equivalent to INR 25 lacs.
- Group Personal Accident policy mitigates an Employee's loss of income in case of accidents leading to disablement during the course of Employment with Vodafone. In case of any such unfortunate event, an Employee will be entitled to a maximum of INR 25 lacs subject to the terms and condition of the policy.

Auradum Neha Arora

Senior Manager - Human Resources



March 22, 2016



Dear Megha,

Below mentioned medical test are required to be done under pre-employment medical test. Kindly get these tests done before your joining at any hospital near your residence.

Request you to kindly mail the certificate / reports to us or carry it with you at the time of joining. In case of any query please feel to contact me at 9999018408.

Medical Test:

- Blood Sugar Fasting
- Blood test
 - Lipid profile
 - · CBC,
 - RBC,
 - ESR,
 - Blood group & RH factor
- Urine -- R
- ➤ ECG
- Chest X-ray PA view
- Colour blindness check (Ishihara Test) & Peripheral Vision Test
- > Medical Examination Certificate & Fitness certificate from consulting Physician

Regards,

Manisha Vashist Human Resources Mob # + 9999018408

Neelam Khan Banasthali University, Jaipur



LETTER OF INTENT FOR THE EXECUTIVE TRAINEE PROGRAM

Dear Neelam.

Congratulations!

With reference to your application and the subsequent selection process, we are pleased to include you as part of our "Executive Trainee" program. The Executive Trainee program is specially designed for young talent. You will experience challenging functional stints that will enhance your learning.

On joining, you shall be designated as 'Trainee' in the Retail function of our organization.

The terms and conditions of the offer are given below.

- 1. You will initially report for an Orientation & Circle Induction in Haryana Circle.
- You are expected to join the Executive Trainee Program on 1-April-2016, failing which
 we will presume that you have no interest in working with us. Accordingly, this offer will
 be treated as cancelled and withdrawn. The Business hours begin from 09:00 am
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- 3. You will be in training for an initial period of twelve months. Based on assessment of your performance during the training period, you may be considered for absorption into the regular cadre of the Company at the sole discretion of the management. Your absorption shall be only by way of written communication issued by appropriate officials in this regard.
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- 6. Please submit the following at the time of your joining:
 - Documentary evidence of date of birth
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 - Four passport size photographs(against a Red background only)
 - Blood group proof
 - PAN Card copy
 - Pre-employment Application Form (if not submitted already)

Please note that all the above documents and information provided by you form the basis of your representation and our offer and the same shall be subject to verification as may be required by the Company from time to time.





You will be required to produce your latest qualification certificate from Banasthali University; within 90 days from the date of joining.

- 7. You will be on training for a period of 12 months in the first instance, subject to extension(s), if deemed necessary, at the sole discretion of the Management.
- 8. This is not a regular letter of appointment but a letter of intent inviting you to be a part of the organization. The formal letter of appointment will be issued at the time of your joining.
- 9. On completion of your training and based on your performance, you will be considered for absorption in the regular cadre of the Company as an employee.
- 10. The Compensation and Benefits Program applicable to your Band is enclosed for your reference. We reiterate that your compensation is a confidential matter between you and the Company and we reaffirm that the Company shall view any breach of confidentiality with the utmost seriousness.

Please return the duplicate copy of this letter duly signed indicating your acceptance of our terms and conditions, as stated above within seven days of receipt of this letter of intent.

We once again would like to thank you for your interest in seeking a career with Vodafone Mobile Services Limited and hope you will have a fruitful and successful career with us.

Yours sincerely,

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VODAFONE MOBILE SERVICES LIMITED

Neha Arora

Senior Manager- Human Resources

Enclosure: As aforesaid

Accepted the above

Name:

Date:

Place:





		Private & Confidential :	Compensation Details			
Name	Neelam Khan	Neelam Khan				
Designation	Executive Trainee-Retail					
Band	I					
	Rupees per Month	Rupees per Annum				
Monthly Component (A)		,				
Basic Salary	10,583	126,996				
Management Allowance	9,791	117,492				
HRA @ 50% of Basic	5,292	63,504				
Conveyance	800	9,600				
Annual Component (B)						
Medical Reimbursement	1,250	15,000				
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Retirals (C)	0.000	,				
Provident Fund @ 12% of Basic	1,270	15,240				
Total Fixed Pay (A+B+C)	30,236	362,832				
Variable Target (D)						
/ariable Target Pay#	3,931	47,168	Variable Pay is @ 13% of Fixed Pay			
Target CTC (A+B+C+D)	<u>34,167</u>	410,000				

^{*} Management Allowance & Target Variable Pay are inclusive of minimum bonus of 8.33% of Basic Salary (if any, applicable under statue)

Other Benefits

- Cellular Phone & SIM card as per policy
- Gratuity as applicable
- Mediclaim Insurance You will be covered for Mediclaim Insurance for INR 2 lac for self, INR 1 lac for spouse, INR 1 lac each for 2 dependent children.
- Group Term Life Insurance policy covers all our Employees during the course of Employment with Vodafone. In the unfortunate event of an Employee's demise, the beneficiary is entitled for an amount equivalent to INR 25 lacs.
- Group Personal Accident policy mitigates an Employee's loss of income in case of accidents leading to disablement during the course of Employment with Vodafone. In case of any such unfortunate event, an Employee will be entitled to a maximum of INR 25 lacs subject to the terms and condition of the policy.

Liebomun Neha Arora

Senior Manager - Human Resources



[#] Payout subject to Company & Employee performance as per Variable Pay Plan and continued employment with Vodafone India on the date of payout. Based on your role, if/when you move to the Sales Incentive Plan (SIP), you shall be covered under "Commissions Pay", and not be covered by "Variable Pay".

March 22, 2016



Dear Neelam,

Below mentioned medical test are required to be done under pre-employment medical test. Kindly get these tests done before your joining at any hospital near your residence.

Request you to kindly mail the certificate / reports to us or carry it with you at the time of joining. In case of any query please feel to contact me at 9999018408.

Medical Test:

- Blood Sugar Fasting
- Blood test
 - Lipid profile
 - CBC,
 - RBC,
 - ESR,
 - Blood group & RH factor
- ➤ Urine --R
- ➤ ECG
- Chest X-ray PA view
- Colour blindness check (Ishihara Test) & Peripheral Vision Test
- > Medical Examination Certificate & Fitness certificate from consulting Physician

Regards,

Manisha Vashist Human Resources Mob # + 9999018408 Priyanka Rana, Banasthali University, Jaipur



LETTER OF INTENT FOR THE EXECUTIVE TRAINEE PROGRAM

Dear Priyanka,

Congratulations!

With reference to your application and the subsequent selection process, we are pleased to include you as part of our "Executive Trainee" program. The Executive Trainee program is specially designed for young talent. You will experience challenging functional stints that will enhance your learning.

On joining, you shall be designated as 'Trainee' in the Sales function of our organization.

The terms and conditions of the offer are given below.

- 1. You will initially report for an Orientation & Circle Induction in Haryana Circle.
- You are expected to join the Executive Trainee Program on 1-April-2016, failing which
 we will presume that you have no interest in working with us. Accordingly, this offer will
 be treated as cancelled and withdrawn. The Business hours begin from 09:00 am
 onwards.
- 3. You will be in training for an initial period of twelve months. Based on assessment of your performance during the training period, you may be considered for absorption into the regular cadre of the Company at the sole discretion of the management. Your absorption shall be only by way of written communication issued by appropriate officials in this regard.
- This letter of intent is conditional and subject to your clearance of the Pre-employment Medical Examination by a Medical Officer designated by the company and submission of background verification related documents.
- 5. Please return the duplicate copy of this letter duly signed indicating your acceptance.
- 6. Please submit the following at the time of your joining:
 - Documentary evidence of date of birth
 - Attested copies of all educational qualifications (SSC, HSC, Degree/Diploma)
 - Four passport size photographs(against a Red background only)
 - Blood group proof
 - PAN Card copy
 - Pre-employment Application Form (if not submitted already)

Please note that all the above documents and information provided by you form the basis of your representation and our offer and the same shall be subject to verification as may be required by the Company from time to time.





You will be required to produce your latest qualification certificate from Banasthali University; within 90 days from the date of joining.

- 7. You will be on training for a period of 12 months in the first instance, subject to extension(s), if deemed necessary, at the sole discretion of the Management.
- This is not a regular letter of appointment but a letter of intent inviting you to be a part of the organization. The formal letter of appointment will be issued at the time of your joining.
- 9. On completion of your training and based on your performance, you will be considered for absorption in the regular cadre of the Company as an employee.
- 10. The Compensation and Benefits Program applicable to your Band is enclosed for your reference. We reiterate that your compensation is a confidential matter between you and the Company and we reaffirm that the Company shall view any breach of confidentiality with the utmost seriousness.

Please return the duplicate copy of this letter duly signed indicating your acceptance of our terms and conditions, as stated above within seven days of receipt of this letter of intent.

We once again would like to thank you for your interest in seeking a career with Vodafone Mobile Services Limited and hope you will have a fruitful and successful career with us.

Yours sincerely,

VODAFONE MOBILE SERVICES LIMITED

Name: Neha Arora

Julnaum

Designation: Senior Manager- Human Resources

Enclosure: As aforesaid

Accepted the above
Name:
Date:





		Private & Confidential : 0	Compensation Details	
Name	Priyanka Rana			
Designation	Executive Trainee-Sales			
Band	1			
	Rupees per Month	Rupees per Annum		
Monthly Component (A)				
Basic Salary	10,583	126,996		
Management Allowance	9,791	117,492		
HRA @ 50% of Basic	5,292	63,504		
Conveyance	800	9,600		
Annual Component (B)				
Medical Reimbursement	1,250	15,000		
LTA	1,250	15,000		
Retirals (C)				
Provident Fund @ 12% of Basic	1,270	15,240		
Total Fixed Pay (A+B+C)	30,236	362,832		
Variable Target (D)				
Variable Target Pay#	3,931	47,168	Variable Pay is @ 13% of Fixed Pay	
Target CTC (A+B+C+D)	34,167	410,000		

- Management Allowance & Target Variable Pay are inclusive of minimum bonus of 8.33% of Basic Salary (if any, applicable under statue)
- # Payout subject to Company & Employee performance as per Variable Pay Plan and continued employment with Vodafone India on the date of payout. Based on your role, if/when you move to the Sales Incentive Plan (SIP), you shall be covered under "Commissions Pay", and not be covered by "Variable Pay".

Other Benefits

- Cellular Phone & SIM card as per policy
- Gratuity as applicable
- Mediclaim Insurance You will be covered for Mediclaim Insurance for INR 2 lac for self, INR 1 lac for spouse, INR 1 lac each for 2 dependent children.
- Group Term Life Insurance policy covers all our Employees during the course of Employment with Vodafone. In the unfortunate event of an Employee's demise, the beneficiary is entitled for an amount equivalent to INR 25 lacs.
 - Group Personal Accident policy mitigates an Employee's loss of income in case of accidents leading to disablement during the course of Employment with Vodafone. In case of any such unfortunate
- event, an Employee will be entitled to a maximum of INR 25 lacs subject to the terms and condition of the policy.

Luchalum Neha Arora

Senior Manager - Human Resources



March 22, 2016



Dear Priyanka,

Below mentioned medical test are required to be done under pre-employment medical test. Kindly get these tests done before your joining at any hospital near your residence.

Request you to kindly mail the certificate / reports to us or carry it with you at the time of joining. In case of any query please feel to contact me at 9999018408.

Medical Test:

- Blood Sugar Fasting
- Blood test
 - Lipid profile
 - · CBC,
 - RBC,
 - ESR,
 - Blood group & RH factor
- ▶ Urine --R
- ➤ ECG
- Chest X-ray PA view
- Colour blindness check (Ishihara Test) & Peripheral Vision Test
- > Medical Examination Certificate & Fitness certificate from consulting Physician

Regards,

Manisha Vashist Human Resources Mob # + 9999018408 M. Deir gewiet without forme Dr. Hamant Darbart

प्रगत संगणन विकास केंद्र CENTRE FOR DEVELOPMENT OF ADVANCED COMPUTING

सीडेक CDAC

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G-DAC P HRD: 2015; OL ADVT: 3106 October 30, 2015

Ms. Shivi Shukla 52 E/2 Dabouli 2, Kanpur -208022 Uttar Pradesh, India Mob No. - 8765190215

Bub: Offer of appointment on contract in consolidated salary basis as "Project Engineer -I"

Dear Mr. Shivi Shukia.

This has reference to your application for PNE/ACTS-FAC-PE-Ir1506 and subsequent interview you had with us on October 08, 7015. We are pleased to appoint you as a "Project Engineer - I" purely on contract basis. This contractual appointment is against time bound projects undertaken by C-DAC. The limits or your a pointment are as under

- You shall be paid a Consol-fided Siriary of Scill (000-per) Rupees Thirty Drug Thousand ONly) tell inclusive we bout any other allowances. In addition, you shall be eligible for medical reimburse by 2. Contributory Provident Fund (CPF) and Leave as per the nates or guidelines as applicable from time to time.
- Your appointment on contract basis on consolidated salary will be for a period of Two
 years as per the Terms and Conditions must meet below.
 - a) Medical. You shall be enabled for medical reintbursement for self, spouse a dependent children. The eligibility shall be one month's total employments / year. Unspent amount shall not be carried forward. Medical Expenses beyond eligibility shall not be allowed.
 - Contributory Provident Fund. You shall be covered by Contributory Provident Fund Scheme wherein you shall contribute Rs.1800-012% of Rs.1500001 as morth and C-DAC shall also contribute an equal amount every month.
 - Leave: You shall be oligible for 8 days of Casual leave (CL), 2 days of Resisting Holiday (RH) and 24 days of Privilege Leave (PL) in a calendar year to leave shall be permitted to be carried forward from one calendar year to the RH disease the unutriazed leave in a particular calendar year shall lapse on the last day of that year. You shall not be allowed to take Leave Without Pay (LWP) for rock than 5 days at a time and Le a maximum period of one month during the enter-correspond. For the duristion of the LWP also, you shall be required to pay for the RI contribution i.e. Rs. (800) per month. For an employee joining in the maxim or two calendar year, the pairs available shall be computed on pre-ruta basis for the number of calendar markins in the year.



Shiw Shub!

कार्यालय संयुक्त विद्या निर्देशक, सहारनपुर मण्डल सहारनपुर। १८८० संख्या प्रवचा / 2-27-2-3-9 /2015-16 दिनांक 02 जुलाई 2015 विद्यपि /नियुक्ति

कार्यभार ग्रहण करने की तिथि से मण्डलीय घयन समिति द्वारा सीधी भर्ती के भाष्यम से स्थातक वेतनकण में सहायक अध्यापक/अध्यापिका अनुसूचित जाति के घरों के प्रति नियुक्ति हेतु धयनित विभानितित अभ्यार्थिनी को सहायक अध्यापक/अध्यापिका सामान्य विषय के घर पर अधीनस्थ किशा सेवा स्नातक वेतनकम रूठ-9300-34800 (येड पे-4600) में उनके नाम के सम्मुख उत्तम-5 में अकिस विद्यालय में अस्थायी रूप से नियुक्ति प्रयान की जाती है। इनकी नियुक्ति नितान्त अस्थाई है जो किसी भी सम्य एक माह की नोटिस अथवा उसके बदले एक माह का वेतन देकर समाप्त की जा तकती है। अभ्यार्थी/अभ्यार्थिनी को प्रथम नियुक्ति के घर पर कार्यभार ग्रहण करने हेतु कोई यात्र भत्ता देव नहीं होगा

(200 (0)5	चयनित अभ्यर्थी/अभ्यर्धिनी का नाम एवं स्थायी पता	जन्मतिबि/ गृह जनपद	शैक्षिक योग्यता	विद्यालय का नाम जहां पदस्थित किया गया	अन्य विवस्न
01	02 .	03	04	05	06
1.	प्रीती पुत्री श्री राजेन्द्र, ग्राम व पोस्ट – खुसाना, त0– रामपुर भनिहारान्, सहारनपुर।	सहारनपुर	बीठएठ, बीठएठठ	स्यामी विवेकानन्द राजकीय कन्या इण्टर कालेज, टिकरील, सहारनपुर।	-
2	बच्टी पुत्री श्री भगवान सिंह, ग्राम- छौली, पोठ- बलदेव, मथुरा।	20.07.1987, मसुरा	बी०एठ, बी०एड०	राजकीय कन्या उच्चतर नाध्यमिक विद्यालय, दथेडा, ज्ञामली।	-
2	लिता मैनवाल पुत्री श्री बालेखर, ग्राम- ताजपुर पो०- नागल सम्बरनपुर।			लाला इन्द्रसैन महामानस राजकीय राजकीय कन्या इण्टर कालेज, नकुड, सहारनपुर।	

(ठाँ० अंजना गोयल) संयुक्त शिक्षा निदेशक सहारनपुर मण्डल सहारनपुर।

पृथ्वांचन संख्या प्रबन्ध / 2287-2309 /2015-16 दिनांक उसी तिथि को । उपर्युक्त की प्रतिलिपि निम्नलिखित को सूचनार्थ एवं आवश्यक कार्यवाही हेतु प्रेषित -

1— संवधित प्रधानाचार्य/प्रधानाच्यार्य/प्रधानाध्यापक/प्रधानाध्यापिका राजकीय इण्टर कालेज/राजकीय उच्चतर माध्यमिक विद्यालय (बालक/बालिका) को इस आशय से प्रेषित कि वे उनके विद्यालय में नियुक्त किये गये अभ्यर्थी/अभ्यर्थिनी को कार्यभार ग्रहण कराने से पूर्व उसके समस्त मूल प्रमाण पत्रों का सावधानी से पूर्णक्षपेण परीक्षण कर लें एवं सन्तुष्ट होने के उपरान्त ही नियुक्ति पत्र निर्गत होने के एक माह के अन्दर कार्यभार ग्रहण कराये। उनके मूल प्रमाण पत्र में किसी प्रकार की सदिख्यता अथवा भिन्मता होने पर कार्यभार ग्रहण कराये। उनके मूल प्रमाण पत्र में किसी प्रकार की सदिख्यता अथवा भिन्मता होने पर कार्यभार जहार कराये तथा संयुक्त शिक्षा निदेशक सहारनपुर मण्डल सहारनपुर को संदर्भित कर निर्देश प्राप्त करने अस्तान्त ही यथास्थिति कार्यवाही करें। उनके समस्त शैक्षिक प्रमाण पत्रों की दो-दो स्वप्रमाणित प्रणापिक तथा निम्नलिखित प्रमाण पत्रों की भी दो-दो प्रतियाँ प्राप्त कर से एवं कार्यभार ग्रहण करने की के साथ प्रमाण पत्रों की एक-एक स्वप्रमाणित प्रति संयुक्त शिक्षा निदेशक सहारनपुर मण्डल को समस्य को उपलब्ध कराये।

दो राजपत्रित अधिकारी (जो उनके सम्बन्धी न हो) द्वारा प्रदत्त आधरण प्रमाण पत्र।

(1) इस आशय का प्रमाण पत्र अभ्यर्थी /अभ्यर्थिनी स्वयं दे कि उसकी एक से अधिक जीदित पत्नी / पति वी है। (विवाहित होने की स्थिति में)

मुख्य चिकित्सा अधिकारी द्वारा प्रदत्त स्वस्थता प्रमाण पत्र (मूल एवं एक प्रमाणित प्रति)। मूल प्रमाण त्र संयुक्त शिक्षा निदेशक सहारनपुर मण्डल सहारनपुर को उपलब्ध कराये।



ZS Associates India Pvt. Ltd. 3rd to 11th floors, Block-A4 IT/ITEs SEZ of DLF Limited Village - Silokhera, Sec-30 Gurgaon (Haryana) 122002 India

T | +91 124 679 7000 F | +91 124 679 7001 www.zsassociates.com SALES+MARKETING

CONFIDENTIAL

March 31, 2016

Saloni Agarwal 03/81, Dhruv Dhaam, Vibhav Nagar, Agra.

Dear Saloni.

We are pleased to extend you an offer to join ZS Associates India Pvt. Ltd. ('ZS') as an Operations Delivery Associate in our Business Operations capability group, to be based in our New Delhi office. We hope that you give this opportunity with ZS serious consideration.

ZS has a very special culture of collaboration and innovation. We focus our attention on producing client work of outstanding quality, and we share a belief in learning, self-improvement and expertise as a means to achieving that quality.

Salary: Your annual gross salary will be INR 275,000, inclusive of your basic, fixed allowances and provident fund contributions; all associates are paid on the last working day of every month. For salary details, please refer to Appendix 1.

Cost-of-Living Adjustment: ZS has multiple office locations, and a cost-of-living difference exists among the different geographic areas. The cost-of-living adjustment is calculated based on a number of factors, primarily the local cost-of-living relative to the Pune area and your specific salary level. The cost-of-living adjustment fluctuates from year to year, and is not linked to performance or merit, but is a separate income addition. At higher salary levels, this adjustment diminishes and eventually disappears. The current annual cost-of-living adjustment for your salary level is INR 22,000; this amount will be reviewed again in June 2016 and could change at that time.

Performance Bonus: ZS associates receive performance bonuses at the end of each year, based on eligible wages earned during the calendar year. In your joining year, this bonus will be up to 10% of your ZS gross salary income earned. Your performance and the company's results will determine your incentive compensation.

All bonuses are determined at the discretion of ZS, and are subject to all standard withholding taxes.

Emerging Leader Reward Program: The expertise you gain over your tenure is valuable to ZS and we recognize your continued commitment and progression toward becoming a future leader in the firm. ZS rewards this expertise through a tenure-based incentive which begins at your two-year anniversary. Payout details can be found in Appendix 1.

All bonuses are determined at the discretion of ZS, and are subject to all standard withholding taxes.



Provident Fund: When you begin employment with ZS, you will be enrolled in a Provident Fund account. The primary objective of this program is to provide long-term financial security for ZS employees, while reducing current tax exposure. Personal contributions to the account of up to 12% of basic salary will be deducted from your gross salary; the firm makes matching contributions to your account.

Gratuity: After you complete five years of continuous service, ZS will pay 15 days' salary for every completed year of service at the time of retirement or separation. The maximum amount payable is governed by the Gratuity Law.

In addition to components of the offer detailing direct compensation described above, this offer also includes elements describing non-cash benefits of employment with ZS. You will be eligible for all of the following benefits as of your start date with ZS. Benefits described are subject to taxes based on the prevailing government guidelines.

Annual Leave, Holidays and Sick Time: We provide 25 days of paid annual leave per year, inclusive of privilege and casual leave, on a pro-rata basis. Any accrued annual leave balance in excess of 10 days is encashed each January. In addition, ZS has designated paid holidays and permits up to seven paid sick days per year.

Insurance: We offer a group insurance plan to cover hospitalization expenses for employees and up to three dependent family members (defined as parents, spouse or children). Additionally, ZS pays for an annual Executive Health Check. ZS provides accident insurance and business travel insurance for employees. ZS also provides life insurance coverage in the amount of three times your annual gross salary, with ZS paying these premiums in full. Details about these benefits are available upon request.

Meals and Transportation: ZS provides meals during regular working hours and based on project needs. ZS also arranges shared daily commute transit for employees within defined geographic zones. For details please refer to Appendix 2.

Broadband access: ZS will provide a broadband allowance of INR 1,500 per month through payroll. We will also reimburse a one-time 'installation charge' of INR 500 against the receipt from your broadband service provider. We expect that you install a high-speed broadband connection at home to enable you to work remotely for project demands, and recommend at least a 2.0 MBPS wired connection. ZS retains the right to conduct random audits to ensure appropriate use of the allowance.

Finally, the following elements of your offer relate to logistics: getting you to ZS and getting you started.

Relocation: We will provide relocation assistance to help you move closer to your ZS office. If you are relocating from another city, ZS provides the following support:

- ZS will arrange train/air tickets from your college/home location to your ZS office location. A ZS representative will contact you to discuss relevant details.
- Upon your arrival, ZS will provide up to two weeks (14 days) of temporary guest house accommodation on a twin sharing basis. ZS will direct pay the guest house accommodation.



- Residence search assistance will be provided, with use of an office cab for two weekend days for up to four hours maximum a day.
- ZS will provide a onetime relocation allowance of INR 30,000 to Associates through the second month's payroll. If you do not complete one full year (12 months) of continuous full-time employment with ZS, then you agree to refund the relocation allowance and the expenses incurred for the accommodation and travel entirely. The relocation allowance is considered taxable income.

If you are relocating within New Delhi, ZS will provide you with relocation assistance if you wish to relocate from Zone 3 localities to Zone 1 or Zone 2. For more details, please contact Diana Furtado (diana.furtado@zsassociates.com).

Employment and Confidentiality Agreement: Along with this offer, we are sending you the terms and conditions of employment for this position with ZS, which includes stipulations regarding the use of confidential information of our clients, as well as the development and use of ZS proprietary software and processes. When you accept the ZS offer, you will sign a copy of this agreement electronically. If you have questions regarding this agreement, please do not hesitate to ask.

ZStart and Orientation: ZS runs an new hire induction and training program for new and returning ZS associates four times each year. This training program is designed to provide a deeper view of the issues you will solve and the skills you will develop at ZS. It also provides an excellent opportunity to get to know other new ZS associates. New associates who begin employment between ZStart sessions participate in an office-based Orientation program to gain a basic understanding of ZS culture and work.

Start Date and Formalities: We prefer that individuals start employment with ZS on Mondays. Once you accept our employment offer, a Human Resources representative will contact you to finalize a start date.

This offer is subject to verification of original certificates of educational qualifications and other documents listed below. At the time of joining, you must bring the following:

- Original certificates of all educational qualifications, each with a photocopy
- Proof of age (Pan Card or Passport photocopy)
- Relieving letter photocopy
- Photocopy of the latest salary slip from your current employer (if employed)
- Two passport-size photographs

We are excited about the possibility of you starting your ZS career in this position. Please indicate your acceptance of our employment offer by signing a copy of this letter and send a scanned copy to seema.barage@zsassociates.com.

Please know that we would like to hear from you regarding your decision as soon as possible. We will consider this offer to be valid until **April 10, 2016.**

The elements of this offer are personal and specific to you, and accordingly, we do not consider them appropriate to be shared with colleagues or the general public. All details conveyed in this offer are based on our understanding of your **expected completion of**



degree program, availability and likely start timing. We describe benefits and conditions currently in force as of today and expected to be ongoing at the time you join. If, in the course of your interviews, we solicited references or indicated the need for a background check, this offer is contingent upon successful completion of reference and/or background checks. If you have any questions about any of the elements of this offer, or would like to discuss the job further, please do not hesitate to call me.

We look forward to you joining ZS and helping ZS (and you!) to continue to grow and prosper in the future!

Sincerely,
Abhijit Nimgaonkar Office Managing Principal
Signature:
Name as it appears on PAN card or passport:
Date Signed:



APPENDIX 1

Salary Break up Details

ZS Associates (India) Pvt. Ltd.	
	Annual INR
Gross	261,800
Basic	110,000
HRA	55,000
LTA	9,167
Medical	15,000
Special Allowance	72,633
Retirals	
Employer's contribution to <i>Provident Fund</i>	13,200
Gratuity - payable on completing 5 years of continuous service with ZS Ind Pvt Ltd as per the payment of gratuity act 1972; first year's provision being	5,000
ZS Gross (Gross + PF)	275,000
Performance Bonus	27,500
Linked to performance (up to a max. 10% of ZS gross salary; pay-out at the end of calendar year, depending on individual performance), up to a maximum of	
Cash Benefit	
Broadband Allowance (ZS will provide a broadband allowance of INR 1,500 per month, through payroll)	18,000

Emerging Leaders Reward Program (ELRP) – Payout schedule

	Tenure in M	onths					
	At the end	At the end of					
Payout	of the	the Quarter	Total IND 200 000				
months	Quarter of	of	Total = INR 200,000				
	24 th month	30 th month	36 th month	42 th month	48 th month	54 th month	
	INR 20,000	INR 20,000	INR 30,000	INR 30,000	INR 50,000	INR 50,000	



Benefit Details

ZS provides the following additional benefits:

Convenience Benefits:

- Local Transportation: A shared pickup and drop from residence to office for all employees residing within defined zones.
- Advance Toward Home Deposit: An interest free advance up to INR 75,000 against lease agreement, recovered over a period of 06 months through payroll.
- Relocation Allowance: A onetime relocation allowance of INR 30,000 to Associates
 through the second month's payroll, if relocating from other city. If you do not
 complete one full year (12 months) of full-time employment, you agree to refund the
 relocation allowance and the expenses incurred for the accommodation and travel
 entirely. This relocation allowance is considered taxable income.

Health and Wellness Benefits:

- **Group Medical Insurance:** A Sum Assured of INR 300,000 for Associates, Associate Consultants and Consultants and INR 400,000 for Managers and above. Employee can nominate up to 3 dependent family members
- Life Insurance Coverage: 3 times your annual gross salary
- Accident Policy: A Sum Assured of INR 1,000,000
- Executive Health Checkup: Annual Executive Health Checkup facility through a leading hospital chain for all employees and their spouses
- Meals: Breakfast, Lunch, Dinner and Snacks served in office on all working days
- **Leaves:** 25 days of vacation per calendar year and up to 7 days of sick leave on Prorata basis



APPENDIX 2

Local Transport Service

Please find below details related to the daily shared transportation service which is a part of the non-cash benefits.

Local Transport Service

We have broadly divided the New Delhi region into 3 zones. Please note that this list, while comprehensive, is by no means exhaustive. If you are planning to relocate to, or current reside in, New Delhi, we recommend that you find housing ideally within Zone 1 (the preferred locations) or within Zone 2 (other localities some distance away from the office). If you choose to live in one of the Zone 3 localities, you would need to come to the closest "pickup node" by a specific time, and ZS transport would be provided to bring you to the office from this location.

Zone 1: Ideal	Entire Gurgaon region
Zone 2: Acceptable	South Delhi, Central Delhi, West Delhi and East Delhi Locations The following areas will <u>not</u> be considered to be part of this region: Anand Parvat, Sadar Bajar, Darya Ganj, Chandini Chowk, Sabji Mandi, Chawdi Bazar, Pahad Ganj, Jama Masjid, Jahangir, Puir, Adarsh Nagar, Model Town, Timar Pur, Mukharjee Nagar, Kingsway Camp, Wazir Bad, Wazir Pur, Buradi, Narela, Samay Pur Badli, Rithala, Nangloi, Mangol Puri, Bhajan Pura, Sarai Kale Kha, Yamuna Vihar, Dilshag Garden, Shahadra, Gandhi Nagar, Seelam Pur, Krishna Nagar, Geeta Colony, Shastri Nagar, Seema Puri, Loni Road, Suraj Mal Vihar, Jhil Mil Colony, Mundka, Karawal Nagar, Dayal Pur, Sonia Vihar, Vivek Vihar, Jagar Puri, Madan Pur Khadar, Sarita Vihar, Badar Pur, Jasola Vihar, Taj Pur, Meetha Pur, Tuglaka Bad, Azad Pur, Ballabh Garh, Bahadur Garh, Najafgarh, Rewari, Tawdu, Sohna, Manesar.
Zone 3: No Service	Noida, Gaziabad, Faridabad or other areas not covered in the Ideal and Acceptable zone

For more details on the transportation guidelines, please feel free to contact Gautam Negi (gautam.negi@zsassociates.com) from the transport team.



ZS Associates India Pvt. Ltd. 3rd to 11th floors, Block-A4 IT/ITEs SEZ of DLF Limited Village - Silokhera, Sec-30 Gurgaon (Haryana) 122002 India

T | +91 124 679 7000 F | +91 124 679 7001 www.zsassociates.com SALES+MARKETING

CONFIDENTIAL

March 31, 2016

Shivani Agarwal Mukat Biharilal Mukesh Chand, New Mandi. Bharapur - 321001 (Raj.).

Dear Shivani.

We are pleased to extend you an offer to join ZS Associates India Pvt. Ltd. ('ZS') as an Operations Delivery Associate in our Business Operations capability group, to be based in our New Delhi office. We hope that you give this opportunity with ZS serious consideration.

ZS has a very special culture of collaboration and innovation. We focus our attention on producing client work of outstanding quality, and we share a belief in learning, self-improvement and expertise as a means to achieving that quality.

Salary: Your annual gross salary will be INR 275,000, inclusive of your basic, fixed allowances and provident fund contributions; all associates are paid on the last working day of every month. For salary details, please refer to Appendix 1.

Cost-of-Living Adjustment: ZS has multiple office locations, and a cost-of-living difference exists among the different geographic areas. The cost-of-living adjustment is calculated based on a number of factors, primarily the local cost-of-living relative to the Pune area and your specific salary level. The cost-of-living adjustment fluctuates from year to year, and is not linked to performance or merit, but is a separate income addition. At higher salary levels, this adjustment diminishes and eventually disappears. The current annual cost-of-living adjustment for your salary level is INR 22,000; this amount will be reviewed again in June 2016 and could change at that time.

Performance Bonus: ZS associates receive performance bonuses at the end of each year, based on eligible wages earned during the calendar year. In your joining year, this bonus will be up to 10% of your ZS gross salary income earned. Your performance and the company's results will determine your incentive compensation.

All bonuses are determined at the discretion of ZS, and are subject to all standard withholding taxes.

Emerging Leader Reward Program: The expertise you gain over your tenure is valuable to ZS and we recognize your continued commitment and progression toward becoming a future leader in the firm. ZS rewards this expertise through a tenure-based incentive which begins at your two-year anniversary. Payout details can be found in Appendix 1.

All bonuses are determined at the discretion of ZS, and are subject to all standard withholding taxes.



Provident Fund: When you begin employment with ZS, you will be enrolled in a Provident Fund account. The primary objective of this program is to provide long-term financial security for ZS employees, while reducing current tax exposure. Personal contributions to the account of up to 12% of basic salary will be deducted from your gross salary; the firm makes matching contributions to your account.

Gratuity: After you complete five years of continuous service, ZS will pay 15 days' salary for every completed year of service at the time of retirement or separation. The maximum amount payable is governed by the Gratuity Law.

In addition to components of the offer detailing direct compensation described above, this offer also includes elements describing non-cash benefits of employment with ZS. You will be eligible for all of the following benefits as of your start date with ZS. Benefits described are subject to taxes based on the prevailing government guidelines.

Annual Leave, Holidays and Sick Time: We provide 25 days of paid annual leave per year, inclusive of privilege and casual leave, on a pro-rata basis. Any accrued annual leave balance in excess of 10 days is encashed each January. In addition, ZS has designated paid holidays and permits up to seven paid sick days per year.

Insurance: We offer a group insurance plan to cover hospitalization expenses for employees and up to three dependent family members (defined as parents, spouse or children). Additionally, ZS pays for an annual Executive Health Check. ZS provides accident insurance and business travel insurance for employees. ZS also provides life insurance coverage in the amount of three times your annual gross salary, with ZS paying these premiums in full. Details about these benefits are available upon request.

Meals and Transportation: ZS provides meals during regular working hours and based on project needs. ZS also arranges shared daily commute transit for employees within defined geographic zones. For details please refer to Appendix 2.

Broadband access: ZS will provide a broadband allowance of INR 1,500 per month through payroll. We will also reimburse a one-time 'installation charge' of INR 500 against the receipt from your broadband service provider. We expect that you install a high-speed broadband connection at home to enable you to work remotely for project demands, and recommend at least a 2.0 MBPS wired connection. ZS retains the right to conduct random audits to ensure appropriate use of the allowance.

Finally, the following elements of your offer relate to logistics: getting you to ZS and getting you started.

Relocation: We will provide relocation assistance to help you move closer to your ZS office. If you are relocating from another city, ZS provides the following support:

- ZS will arrange train/air tickets from your college/home location to your ZS office location. A ZS representative will contact you to discuss relevant details.
- Upon your arrival, ZS will provide up to two weeks (14 days) of temporary guest house accommodation on a twin sharing basis. ZS will direct pay the guest house accommodation.



- Residence search assistance will be provided, with use of an office cab for two weekend days for up to four hours maximum a day.
- ZS will provide a onetime relocation allowance of INR 30,000 to Associates through the second month's payroll. If you do not complete one full year (12 months) of continuous full-time employment with ZS, then you agree to refund the relocation allowance and the expenses incurred for the accommodation and travel entirely. The relocation allowance is considered taxable income.

If you are relocating within New Delhi, ZS will provide you with relocation assistance if you wish to relocate from Zone 3 localities to Zone 1 or Zone 2. For more details, please contact Diana Furtado (diana.furtado@zsassociates.com).

Employment and Confidentiality Agreement: Along with this offer, we are sending you the terms and conditions of employment for this position with ZS, which includes stipulations regarding the use of confidential information of our clients, as well as the development and use of ZS proprietary software and processes. When you accept the ZS offer, you will sign a copy of this agreement electronically. If you have questions regarding this agreement, please do not hesitate to ask.

ZStart and Orientation: ZS runs an new hire induction and training program for new and returning ZS associates four times each year. This training program is designed to provide a deeper view of the issues you will solve and the skills you will develop at ZS. It also provides an excellent opportunity to get to know other new ZS associates. New associates who begin employment between ZStart sessions participate in an office-based Orientation program to gain a basic understanding of ZS culture and work.

Start Date and Formalities: We prefer that individuals start employment with ZS on Mondays. Once you accept our employment offer, a Human Resources representative will contact you to finalize a start date.

This offer is subject to verification of original certificates of educational qualifications and other documents listed below. At the time of joining, you must bring the following:

- Original certificates of all educational qualifications, each with a photocopy
- Proof of age (Pan Card or Passport photocopy)
- Relieving letter photocopy
- Photocopy of the latest salary slip from your current employer (if employed)
- Two passport-size photographs

We are excited about the possibility of you starting your ZS career in this position. Please indicate your acceptance of our employment offer by signing a copy of this letter and send a scanned copy to seema.barage@zsassociates.com.

Please know that we would like to hear from you regarding your decision as soon as possible. We will consider this offer to be valid until **April 10, 2016.**

The elements of this offer are personal and specific to you, and accordingly, we do not consider them appropriate to be shared with colleagues or the general public. All details conveyed in this offer are based on our understanding of your **expected completion of**



degree program, availability and likely start timing. We describe benefits and conditions currently in force as of today and expected to be ongoing at the time you join. If, in the course of your interviews, we solicited references or indicated the need for a background check, this offer is contingent upon successful completion of reference and/or background checks. If you have any questions about any of the elements of this offer, or would like to discuss the job further, please do not hesitate to call me.

We look forward to you joining ZS and helping ZS (and you!) to continue to grow and prosper in the future!

Sincerely,
Abhijit Nimgaonkar Office Managing Principal
Signature:
Name as it appears on PAN card or passport:
Date Signed:



APPENDIX 1

Salary Break up Details

ZS Associates (India) Pvt. Ltd.	
	Annual INR
Gross	261,800
Basic	110,000
HRA	55,000
LTA	9,167
Medical	15,000
Special Allowance	72,633
Retirals	
Employer's contribution to <i>Provident Fund</i>	13,200
Gratuity - payable on completing 5 years of continuous service with ZS Ind Pvt Ltd as per the payment of gratuity act 1972; first year's provision being	5,000
ZS Gross (Gross + PF)	275,000
Performance Bonus	27,500
Linked to performance (up to a max. 10% of ZS gross salary; pay-out at the end of calendar year, depending on individual performance), up to a maximum of	
Cash Benefit	
Broadband Allowance (ZS will provide a broadband allowance of INR 1,500 per month, through payroll)	18,000

Emerging Leaders Reward Program (ELRP) – Payout schedule

	Tenure in M	onths					
	At the end	At the end of					
Payout	of the	the Quarter	Total IND 200 000				
months	Quarter of	of	Total = INR 200,000				
	24 th month	30 th month	36 th month	42 th month	48 th month	54 th month	
	INR 20,000	INR 20,000	INR 30,000	INR 30,000	INR 50,000	INR 50,000	



Benefit Details

ZS provides the following additional benefits:

Convenience Benefits:

- Local Transportation: A shared pickup and drop from residence to office for all employees residing within defined zones.
- Advance Toward Home Deposit: An interest free advance up to INR 75,000 against lease agreement, recovered over a period of 06 months through payroll.
- Relocation Allowance: A onetime relocation allowance of INR 30,000 to Associates
 through the second month's payroll, if relocating from other city. If you do not
 complete one full year (12 months) of full-time employment, you agree to refund the
 relocation allowance and the expenses incurred for the accommodation and travel
 entirely. This relocation allowance is considered taxable income.

Health and Wellness Benefits:

- **Group Medical Insurance:** A Sum Assured of INR 300,000 for Associates, Associate Consultants and Consultants and INR 400,000 for Managers and above. Employee can nominate up to 3 dependent family members
- Life Insurance Coverage: 3 times your annual gross salary
- Accident Policy: A Sum Assured of INR 1,000,000
- Executive Health Checkup: Annual Executive Health Checkup facility through a leading hospital chain for all employees and their spouses
- Meals: Breakfast, Lunch, Dinner and Snacks served in office on all working days
- **Leaves:** 25 days of vacation per calendar year and up to 7 days of sick leave on Prorata basis



APPENDIX 2

Local Transport Service

Please find below details related to the daily shared transportation service which is a part of the non-cash benefits.

Local Transport Service

We have broadly divided the New Delhi region into 3 zones. Please note that this list, while comprehensive, is by no means exhaustive. If you are planning to relocate to, or current reside in, New Delhi, we recommend that you find housing ideally within Zone 1 (the preferred locations) or within Zone 2 (other localities some distance away from the office). If you choose to live in one of the Zone 3 localities, you would need to come to the closest "pickup node" by a specific time, and ZS transport would be provided to bring you to the office from this location.

Zone 1: Ideal	Entire Gurgaon region
Zone 2: Acceptable	South Delhi, Central Delhi, West Delhi and East Delhi Locations The following areas will <u>not</u> be considered to be part of this region: Anand Parvat, Sadar Bajar, Darya Ganj, Chandini Chowk, Sabji Mandi, Chawdi Bazar, Pahad Ganj, Jama Masjid, Jahangir, Puir, Adarsh Nagar, Model Town, Timar Pur, Mukharjee Nagar, Kingsway Camp, Wazir Bad, Wazir Pur, Buradi, Narela, Samay Pur Badli, Rithala, Nangloi, Mangol Puri, Bhajan Pura, Sarai Kale Kha, Yamuna Vihar, Dilshag Garden, Shahadra, Gandhi Nagar, Seelam Pur, Krishna Nagar, Geeta Colony, Shastri Nagar, Seema Puri, Loni Road, Suraj Mal Vihar, Jhil Mil Colony, Mundka, Karawal Nagar, Dayal Pur, Sonia Vihar, Vivek Vihar, Jagar Puri, Madan Pur Khadar, Sarita Vihar, Badar Pur, Jasola Vihar, Taj Pur, Meetha Pur, Tuglaka Bad, Azad Pur, Ballabh Garh, Bahadur Garh, Najafgarh, Rewari, Tawdu, Sohna, Manesar.
Zone 3: No Service	Noida, Gaziabad, Faridabad or other areas not covered in the Ideal and Acceptable zone

For more details on the transportation guidelines, please feel free to contact Gautam Negi (gautam.negi@zsassociates.com) from the transport team.



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CONFIDENTIAL

March 31, 2016

Niyati Ameta 75, Acharya Marg, Sirohivada O/S Chandpole. Udaipur (Raj.) - 313001.

Dear Niyati,

We are pleased to extend you an offer to join ZS Associates India Pvt. Ltd. ('ZS') as an Operations Delivery Associate in our Business Operations capability group, to be based in our New Delhi office. We hope that you give this opportunity with ZS serious consideration.

ZS has a very special culture of collaboration and innovation. We focus our attention on producing client work of outstanding quality, and we share a belief in learning, self-improvement and expertise as a means to achieving that quality.

Salary: Your annual gross salary will be INR 275,000, inclusive of your basic, fixed allowances and provident fund contributions; all associates are paid on the last working day of every month. For salary details, please refer to Appendix 1.

Cost-of-Living Adjustment: ZS has multiple office locations, and a cost-of-living difference exists among the different geographic areas. The cost-of-living adjustment is calculated based on a number of factors, primarily the local cost-of-living relative to the Pune area and your specific salary level. The cost-of-living adjustment fluctuates from year to year, and is not linked to performance or merit, but is a separate income addition. At higher salary levels, this adjustment diminishes and eventually disappears. The current annual cost-of-living adjustment for your salary level is INR 22,000; this amount will be reviewed again in June 2016 and could change at that time.

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All bonuses are determined at the discretion of ZS, and are subject to all standard withholding taxes.

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Annual Leave, Holidays and Sick Time: We provide 25 days of paid annual leave per year, inclusive of privilege and casual leave, on a pro-rata basis. Any accrued annual leave balance in excess of 10 days is encashed each January. In addition, ZS has designated paid holidays and permits up to seven paid sick days per year.

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Employment and Confidentiality Agreement: Along with this offer, we are sending you the terms and conditions of employment for this position with ZS, which includes stipulations regarding the use of confidential information of our clients, as well as the development and use of ZS proprietary software and processes. When you accept the ZS offer, you will sign a copy of this agreement electronically. If you have questions regarding this agreement, please do not hesitate to ask.

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We are excited about the possibility of you starting your ZS career in this position. Please indicate your acceptance of our employment offer by signing a copy of this letter and send a scanned copy to seema.barage@zsassociates.com.

Please know that we would like to hear from you regarding your decision as soon as possible. We will consider this offer to be valid until **April 10, 2016.**

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degree program, availability and likely start timing. We describe benefits and conditions currently in force as of today and expected to be ongoing at the time you join. If, in the course of your interviews, we solicited references or indicated the need for a background check, this offer is contingent upon successful completion of reference and/or background checks. If you have any questions about any of the elements of this offer, or would like to discuss the job further, please do not hesitate to call me.

We look forward to you joining ZS and helping ZS (and you!) to continue to grow and prosper in the future!

Sincerely,
Mingant
Abhijit Nimgaonkar
Office Managing Principal
Signature:
Name as it appears on PAN card or passport:
Date Signed:



APPENDIX 1

Salary Break up Details

ZS Associates (India) Pvt. Ltd.	
	Annual INR
Gross	261,800
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- Life Insurance Coverage: 3 times your annual gross salary
- Accident Policy: A Sum Assured of INR 1,000,000
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- Meals: Breakfast, Lunch, Dinner and Snacks served in office on all working days
- **Leaves:** 25 days of vacation per calendar year and up to 7 days of sick leave on Prorata basis



APPENDIX 2

Local Transport Service

Please find below details related to the daily shared transportation service which is a part of the non-cash benefits.

Local Transport Service

We have broadly divided the New Delhi region into 3 zones. Please note that this list, while comprehensive, is by no means exhaustive. If you are planning to relocate to, or current reside in, New Delhi, we recommend that you find housing ideally within Zone 1 (the preferred locations) or within Zone 2 (other localities some distance away from the office). If you choose to live in one of the Zone 3 localities, you would need to come to the closest "pickup node" by a specific time, and ZS transport would be provided to bring you to the office from this location.

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Zone 3: No Service	Noida, Gaziabad, Faridabad or other areas not covered in the Ideal and Acceptable zone

For more details on the transportation guidelines, please feel free to contact Gautam Negi (gautam.negi@zsassociates.com) from the transport team.



Sharda Centre, Off Karve Road, Pune 411004, Maharashtra, India.

Tel: +91 20 6601 8100 Fax: +91 20 2542 4466

techmahindra.com

Registered Office:

Gateway Building, Apollo Bunder

Mumbai 400 001

Date: 26-April-2016

Ref: / /Permt

Ms Ankita Badoniya Jiyamapuram ph-2, Medical College Road, Sagar, M.P -470002

Phone No. 9691190501

Subject - Offer of Appointment

Dear Ankita Badoniya,

It is our pleasure to welcome you to Tech Mahindra Limited.

- 1. With reference to our discussions, we are pleased to offer you appointment in our Organization as **Business Associate** on **U2** band, operating out of our **Hyderabad** office.
- 2. Your "Annual Total Cash Compensation" will be Rs 3, 59,668 INR (Rupees Three Lakhs Fifty nine thousand Six hundred and Sixty Eight only). Please refer Annexure-A for details on the compensation and statutory deductions.
- 3. Your remuneration package is strictly confidential between you and here after, referred as The Company and should not be discussed with anyone nor divulged to anyone in any manner whatsoever.
- 4. Your employment with us will be governed by terms and conditions as specified in Annexure-B.
- 5. You are required to join on **17-May -2016** at the below mentioned location. The Offer stands withdrawn thereafter, unless the date is extended and communicated to you in writing.
- 6. On the date of joining, you are requested to report to **Bijita Das** at 9:30 AM to complete the joining formalities at **Tech Mahindra LTD, TMLW Building**, **Plot no 35 & 36**, **Hi-tech City Layout**, **Madhapur**, **Hyderabad 500081**. **Ph No.**: **91 40 30636363**. At the time of joining, you are expected to carry originals of the documents as per **Annexure D** and submit the copies of the same to the HR Team.
- 7. Please note that this Offer is subject to your being given a clear background check either at the time of reporting/joining or thereafter depending upon our receipt of the background check report from the agency.
- 8. Kindly acknowledge acceptance of this Offer of Appointment by signing and returning the 'acceptance copy' to **Sneha Jhanjee** latest by **5- May-2016.**



Sharda Centre, Off Karve Road, Pune 411004, Maharashtra, India.

Tel: +91 20 6601 8100 Fax: +91 20 2542 4466

techmahindra.com

Registered Office:

Gateway Building, Apollo Bunder

Mumbai 400 001

- For any clarification / further Information on-
 - Employment terms and conditions, please get in touch with **Sneha Jhanjee**(E-Mail: SJ00422588@Techmahindra.com)
 - On boarding logistics / operations, kindly drop a mail to https://www.hub.com.nect@techmahindra.com (Please quote the Reference No. as mentioned above in emails)

For Tech Mahindra Limited

Harshvendra Soin

Head- Global Leadership Acquisition & Development

Encl: Annexure-A (Salary Structure), Annexure-B (Important / Indicative Terms & Conditions of Employment), Annexure-C (Medical Self declaration), Annexure-D (Check List of Documents), Annexure-E (Confidentiality Agreement), Annexure F – Intellectual property Assignment, Annexure-G – General Covenant, Annexure H - (Code of Conduct and Ethics).

Accepted Date: Signature of Candidate:



Sharda Centre, Off Karve Road, Pune 411004, Maharashtra, India.

Tel: +91 20 6601 8100 Fax: +91 20 2542 4466

techmahindra.com

Registered Office:

Gateway Building, Apollo Bunder

Mumbai 400 001

Annexure - A

NAME	Ankita Badoniya	
TITLE	Business Associate	
BAND	U2	
LOCATION	Hyderabad	
COMPONENTS		Per Annum (All figures in Indian Rupees)
BASIC (@30% C	OF TOTAL FIXED PAY)	94,500
HRA (@50% OF	BASIC)	47,250
CONVEYANCE		19,200
BONUS / STATU	JTORY BONUS	24,000
EMPLOYER'S CO	ONTRIBUTION TO PROVIDENT FUND (@12% OF BASIC PAY)	11,340
FLEXIBLE COMPONENTS OF TFP 1,18		
TOTAL FIXED P	ΑΥ(Α)	3,15,000
TOTAL VARIAB	LE PAY (TVP) (Per Annum) (B)	35,000
ADDITIONAL BE	NEFITS (C)	
GRATUITY		4,546
INSURANCE PR	EMIUMS (towards GTLI, GMIP AND GPAI)	5,122
TOTAL COST TO	O COMPANY (D) = (A) + (B)	3, 59,668

- 1. <u>Salary:</u> Your salary will be paid monthly through bank transfer on the last day of the month, for which you would be required to open a Bank A/c with any of the Companies specified Bank/s. Disbursement of Salary is subject to your regular attendance, submission and updation of Permanent Account Number (PAN) details in the company's records.
- **2.** <u>Flexible Benefit Plan (as applicable)</u>: Associates will also be given an option of restructuring their Flexible component of their TFP as per the "Flexi Benefit Plan' under the following heads as per eligibility specified in the applicable policy:

Component	Max Limit
Leave Travel Assistance	20,000
Medical Reimbursement	15,000
Mobo Money (Max Rs1100 per month)	13,200
Residential Telephone Reimbursement	NA
Superannuation	NA
National Pension Scheme	NA

(Contd...)



Sharda Centre, Off Karve Road, Pune 411004, Maharashtra, India.

Tel: +91 20 6601 8100 Fax: +91 20 2542 4466

techmahindra.com

Registered Office:

Gateway Building, Apollo Bunder

Mumbai 400 001

Annexure - A (Contd...)

Post utilization of applicable max limits as mentioned above, balance amount if any, shall be paid as taxable amount under Additional Personal Pay component

- 3. Additional Benefits: Associates shall be eligible for below mentioned benefits:
 - a) Group Term Life Insurance (GTLI) Coverage: You would be eligible to be covered under the Group Term Life Insurance Cover, providing Life Insurance Coverage to the associates by paying a lump sum benefit of INR. 20,00,000 to the beneficiary on the unfortunate death of the associate
 - **b) Group Medical Coverage Plan (GMIP):** You would also be enrolled under the existing Medical Insurance scheme of the company with a cover of **INR 3,00,000** (floating cover) applicable to Self, Spouse, 2 children & 2 parents. Cost of coverage of parents (if opted for) will be borne by you. If enrolment of parents is not opted for, the applicable cover (for self only OR self + spouse + up to 2 children) will be **INR 2,00,000**.
 - c) Group Personal Accident Insurance (GPAI) coverage: You would be enrolled under the Company's GPAI scheme with a cover of up to INR 5,00,000 payable in case of permanent disablement arising out of any unfortunate event of an accident.

4. Deductions:

- 1. The Company shall make any deductions from the salary, as it may be stated in the respective policies from time to time. For example, deductions towards company provided transport, non-adherence as per disciplinary policies etc.
- 2. Statutory Deductions: Tech Mahindra Limited. shall make necessary statutory deductions from your gross salary and directly pay on your behalf to the concerned authorities. In the instances where the Company is not under an obligation to make these deductions, you will agree to make such payments to the concerned authorities. And also, you shall, upon request by Tech Mahindra, provide documents/proofs of such payments.

Notes:

- 1. Bonus / Statutory Bonus, if applicable as per The Payment of Bonus Act, 1965, shall be paid in 12 equal monthly instalments in advance.
- 2. For purpose of contribution to PF, Gratuity, Superannuation, if any, and encashment of leave, notice period etc., computations will be on Basic Pay.
- 3. Total Variable Pay (TVP) amount mentioned is maximum amount based on 100% performance; TVP shall be payable as per Variable Pay Policy applicable for the Financial Year.



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Annexure – H

PROOF OF ACCEPTANCE OF
Code of Ethical Business Conduct (CEBC)
And
Statement of Policies and Procedures for Preventing Insider Trading

То
Tech Mahindra Ltd.
Date of Joining:
Dear Sir/Madam,

______ Associate Id No _____

(Associate) of Tech Mahindra Ltd, do hereby state to have read and accepted that Tech Mahindra Code of Ethical Business Conduct (CEBC) and Statement of policies and Procedures for Preventing Insider Trading. In Company website (www.techmahindra.com >> Investors >> Overview),

I have read and fully understood the above stated code of conduct and Ethics for directors and Associates and Statement of Policies and Procedures for preventing Insider Trading and shall abide by the policies, procedures and Principles contained therein.

I understand that any misinterpretation and /or false understanding given herein may attract penalties as laid down under the policy.

For and on Behalf Of **Tech Mahindra Limited**

Signature of the Associate

Harshvendra Soin

Head- Global Leadership Acquisition & Development



Sharda Centre, Off Karve Road, Pune 411004, Maharashtra, India.

Tel: +91 20 6601 8100 Fax: +91 20 2542 4466

techmahindra.com

Registered Office:

Gateway Building, Apollo Bunder

Mumbai 400 001

Date: 26-April-2016

Ref: / /Permt

Ms Ayushi Chaudhary A-7 Ganga Nagar, Meerut U.P-250001

Phone No. 08527056289

Subject - Offer of Appointment

Dear Ayushi Chaudhary,

It is our pleasure to welcome you to Tech Mahindra Limited.

- 1. With reference to our discussions, we are pleased to offer you appointment in our Organization as **Business Associate** on **U2** band, operating out of our **Hyderabad** office.
- 2. Your "Annual Total Cash Compensation" will be Rs 3, 59,668 INR (Rupees Three Lakhs Fifty nine thousand Six hundred and Sixty Eight only). Please refer Annexure-A for details on the compensation and statutory deductions.
- 3. Your remuneration package is strictly confidential between you and here after, referred as The Company and should not be discussed with anyone nor divulged to anyone in any manner whatsoever.
- 4. Your employment with us will be governed by terms and conditions as specified in Annexure-B.
- 5. You are required to join on **17-May -2016** at the below mentioned location. The Offer stands withdrawn thereafter, unless the date is extended and communicated to you in writing.
- 6. On the date of joining, you are requested to report to **Bijita Das** at 9:30 AM to complete the joining formalities at **Tech Mahindra LTD, TMLW Building**, **Plot no 35 & 36**, **Hi-tech City Layout**, **Madhapur**, **Hyderabad 500081**. **Ph No.**: **91 40 30636363**. At the time of joining, you are expected to carry originals of the documents as per **Annexure D** and submit the copies of the same to the HR Team.
- 7. Please note that this Offer is subject to your being given a clear background check either at the time of reporting/joining or thereafter depending upon our receipt of the background check report from the agency.
- 8. Kindly acknowledge acceptance of this Offer of Appointment by signing and returning the 'acceptance copy' to **Sneha Jhanjee** latest by **5-May-2016.**



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Registered Office:

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Mumbai 400 001

- 9. For any clarification / further Information on-
 - Employment terms and conditions, please get in touch with Sneha Jhanjee(E-Mail: SJ00422588@Techmahindra.com)
 - On boarding logistics / operations, kindly drop a mail to hub.Connect@techmahindra.com
 (Please quote the Reference No. as mentioned above in emails)

For Tec	h Ma	hindr	a Lim	ited
---------	------	-------	-------	------

Harshvendra Soin
Head- Global Leadership Acquisition & Development

<u>Encl</u>: Annexure-A (Salary Structure), Annexure-B (Important / Indicative Terms & Conditions of Employment), Annexure-C (Medical Self declaration), Annexure-D (Check List of Documents), Annexure-E (Confidentiality Agreement), Annexure F – Intellectual property Assignment, Annexure-G – General Covenant, Annexure H -(Code of Conduct and Ethics).

Accepted	
Date:	Signature of Candidate:



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Annexure - A

NAME	Ayushi Chaudhary		
TITLE	Business Associate		
BAND	U2		
LOCATION	Hyderabad		
COMPONENTS		Per Annum (All figures in Indian Rupees)	
BASIC (@30% C	OF TOTAL FIXED PAY)	94,500	
HRA (@50% OF BASIC)		47,250	
CONVEYANCE		19,200	
BONUS / STATUTORY BONUS		24,000	
EMPLOYER'S CONTRIBUTION TO PROVIDENT FUND (@12% OF BASIC PAY)		11,340	
FLEXIBLE COMPONENTS OF TFP		1,18,710	
TOTAL FIXED PAY(A)		3,15,000	
TOTAL VARIABLE PAY (TVP) (Per Annum) (B)		35,000	
ADDITIONAL BI	ENEFITS (C)		
GRATUITY		4,546	
INSURANCE PREMIUMS (towards GTLI, GMIP AND GPAI)		5,122	
TOTAL COST TO	O COMPANY (D) = (A) + (B)	3, 59,668	

- 1. <u>Salary:</u> Your salary will be paid monthly through bank transfer on the last day of the month, for which you would be required to open a Bank A/c with any of the Companies specified Bank/s. Disbursement of Salary is subject to your regular attendance, submission and updation of Permanent Account Number (PAN) details in the company's records.
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Superannuation	NA
National Pension Scheme	NA

(Contd...)



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Annexure - A (Contd...)

Post utilization of applicable max limits as mentioned above, balance amount if any, shall be paid as taxable amount under Additional Personal Pay component

- 3. Additional Benefits: Associates shall be eligible for below mentioned benefits:
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Annexure – H

PROOF OF ACCEPTANCE OF
Code of Ethical Business Conduct (CEBC)
And
Statement of Policies and Procedures for Preventing Insider Trading

То	
Tech Mahindra Ltd.	
Date of Joining:	
Dear Sir/Madam,	
ı	

______ Associate Id No _____

(Associate) of Tech Mahindra Ltd, do hereby state to have read and accepted that Tech Mahindra Code of Ethical Business Conduct (CEBC) and Statement of policies and Procedures for Preventing Insider Trading. In Company website (www.techmahindra.com >> Investors >> Overview),

I have read and fully understood the above stated code of conduct and Ethics for directors and Associates and Statement of Policies and Procedures for preventing Insider Trading and shall abide by the policies, procedures and Principles contained therein.

I understand that any misinterpretation and /or false understanding given herein may attract penalties as laid down under the policy.

For and on Behalf Of

Tech Mahindra Limited

Signature of the Associate

Harshvendra Soin

Head- Global Leadership Acquisition & Development



Candidate selected at The Phone Support

1 message

nidhi@transformplus.in <nidhi@transformplus.in>
To: lic <iic@banasthali.in>, Vishnu <vishnu@transformplus.in>

Tue, May 3, 2016 at 6:45 PM

Hi Avichal,

Glad to share the detail for the candidate selected at THE PHONESUPPORT as Technical Support Executive.

Namisha Sharma 9466441211 / 8947813148 SELECT

Sonal Agarawal 8101756617 / 9434252603 SELECT

We would like to share the Vacancies for different Company we have with us for the other candidates. Also would like to bring to your knowledge that the challenges these candidates are facing while clearing the Interview at the respective company.

Please find the attached Plan for further processing.

Regards

Nidhi

Transformplus

T +91 141 3151110, M +91 9352646033

Jaipur, Rajasthan, India

Email: nidhi@transformplus.in



Training Plan.xlsx

13K

Please find the attached data sheet of students...(Who are appearing in campus drive)

Thanks & Regards
Placement Team -Wisdom

[Quoted text hidden]



List of students for MTC.xlsx 18K

Ahana Jawed <ahana@mounttalent.com>
To: IIC/Banasthali University <iic@banasthali.in>
Cc: Abhilasha Thakur <abhilasha@mounttalent.com>

Dear Avichal,

Please find below the list of selected candidates -

S No.	Name	Class
1	Prachi	Btech
2	Ayushi	MBA
3	Gurleen	Btech
4	Mahima	Btech
5	Vishakha	MBA
6	Devanshi	Btech
7	Kali	Btech
8	Isha Garg	BBA
9	Kaushiki	BBA
10	Arshi	BBA
11	Saloni	MBA
12	Shreya	MBA
13	Bharti	Btech
14	Ritika	MBA
15	Shalini Rawat	MBA
16	Alka	MBA
17	Adya	BBA

Also , we shall send the LOI to the candidates at the earliest. Kindly let me know in case of any queries.

On Wed, Feb 24, 2016 at 1:11 PM, Ahana Jawed ahana@mounttalent.com> wrote:

FYI

[Quoted text hidden]

[Quoted text hidden]

Tue, Mar 1, 2016 at 11:12 AM

Dear Gargi Mam,

Please find the below detail for your information.

Thanks & Regards Avichal Purohit [Quoted text hidden]

Ahana Jawed <ahana@mounttalent.com>
To: IIC/Banasthali University <iic@banasthali.in>

Mon, Mar 21, 2016 at 3:31 PM

Hi Avichal,

As per our discussion, please find the address of our company below -

Address - Mount Talent Consulting A-22, Sector 4 , Noida Near Noida Sector-16 Metro Station . Noida, Uttar Pradesh 201301

Also, Kindly share the final list of candidates who are expected to join on 28th March 16.

Best Regards, Ahana

On Tue, Mar 1, 2016 at 11:22 AM, Abhilasha <abhilasha@mounttalent.com> wrote:

Priya we have to send them LOI, Kindly please share the same Ahana will help you with infomation

Thanks & Regards,

Abhilasha Thakur

Mount Talent Consulting, India, APAC & EMEA Mount Technology Consulting Inc., USA

abhilasha@mounttalent.com | Cell: +91-9717377773 | Website:www.mounttalent.com

Consulting | Trainings | Recruitments

Linkedin: in.linkedin.com/in/abhilashat

IM on Google: abhilasha@mounttalent.com

----- Forwarded message -----

From: Ahana Jawed <ahana@mounttalent.com>

Date: Tue, Mar 1, 2016 at 11:12 AM

Subject: Re: MBA campus Recruitment 2016
To: IIC/Banasthali University <iic@banasthali.in>
Cc: Abhilasha Thakur <abhilasha@mounttalent.com>

[Quoted text hidden]

[Quoted text hidden]



Offer letter

2 messages

Jayanti Sachdeva <jayanti.sachdeva@naukri.com> To: IIC/Banasthali University <iic@banasthali.in> Mon, Dec 7, 2015 at 2:54 PM

PFA

Regards

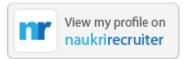
Jayanti Sachdeva

Manager-HR

Naukri.com (A division of Info Edge (I) Ltd.

B-8, Sec-132 | Noida Expressway | U.P. 201301, INDIA I

Contact no. 0120-3082059



From: Javanti Sachdeva

Sent: Friday, November 27, 2015 5:35 PM

To: 'Gargi Pant' <gargipant87@gmail.com>; 'IIC/Banasthali University' <iic@banasthali.in>

Cc: Ashish Bansal <ashish.bansal@naukri.com>

Subject: Documents Required for Offer Letter - Info Edge India Ltd (Jeevansathi.com)

Hi Gargi,

Referring to the campus drive @ Bansathali Univ yesterday, 26th Nov'15, PFB the final list of selected candidates:

- 1. Shivangi Gupta
- 2. Shreya Gupta
- 3. Ambika Paliwal

- 4. Rolli SIngh
- 5. Ishita Vidholia
- 6. Chinki Garg
- 7. Neha Kumari

All candidates will be required to join by 7^{th} jan'16 or before. Kindly share the below mentioned documents, so that we can process their offer letter:

Documents Required:

- 1. All educational certificates with respective mark-sheets.
- 2. Copy of ID Proof
- 3. Copy of PAN Card

Regards

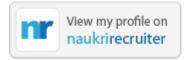
Jayanti Sachdeva

Manager-HR

Naukri.com (A division of Info Edge (I) Ltd.

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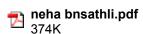
Contact no. 0120-3082059

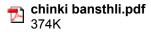


DISCLAIMER

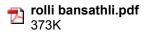
This email and any files transmitted with it are intended solely for the person or the entity to whom they are addressed and may contain information which is Confidential and Privileged. Any misuse of the information contained in this email, including but not limited to retransmission or dissemination of the said information by person or entities other than the intended recipient is unauthorized and strictly prohibited. If you are not the intended recipient of this email, please delete this email and contact the sender immediately.

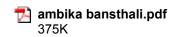
7 attachments

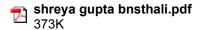




ishita bansathali.pdf 373K







shivangi gupta bansthli.pdf 373K

IIC/Banasthali University <iic@banasthali.in>

Thu, Dec 10, 2015 at 12:50 PM

To: chinki2305@gmail.com, ividholia@gmail.com, rolli.singh03@gmail.com, ambikapaliwal24@gmail.com, gshivangi83@gmail.com, gupta.shreya410@gmail.com

Dear All,

Please find the attached offer letters from Jeevansathi.com.

Regards,

Gargi

[Quoted text hidden]

INDUSTRY INTERACTION CELL WISDOM, Faculty of Management Studies Banasthali University P.O. Banasthali Vidyapith- 304022 Rajasthan, India Tel. +91 1438 228956 Fax +91 1438 228365

BANASTHALI CAMPUS Ms. Gargi Pant Shukla +91 84260 98011

Ms. Nandita Mittal +91 9799660612

JAIPUR OFFICE: Dr. Ritam Dixit +91 141 5118721 +91 94142 76177

Mrs. Smriti Sharma +91 9352803168

May God bless all...let's do our duty with utmost sincerity

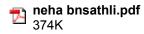
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**There is no guarantee that the integrity of this communication has been

maintained and nor is this communication free of viruses, interceptions or interference $\!\!\!\!\!\!^*$

7 attachments



chinki bansthli.pdf

ishita bansathali.pdf 373K

rolli bansathli.pdf 373K

ambika bansthali.pdf 375K

shreya gupta bnsthali.pdf 373K

shivangi gupta bansthli.pdf 373K



Recruitment Result

1 message

Sanika Mishra <sanika.mishra@cbisolutionsindia.com>
To: Gargi Pant <gargipant87@gmail.com>
Co: iic@banasthali.in, rohit@geekshastra.com

Sat, Mar 12, 2016 at 7:14 PM

Dear Ma'am,

This to inform you about the selected candidate from your campus. Please inform the selected candidate about their selection and confirm us their joining dates. Below is the list of selected candidates

Names:-

- 1. Istuti Singh.
- 2. Kumari Ritika.

We would like to assign one more case on monday to some candidates because their performance was average and we would like to give them one more chance. Below are their names -

- 1. Ritu Pal
- 2. Shreya
- 3. Palavi Daga

Hope to see their better performance this time.

With Regards

Sanika Mishra

Sr.HR Executive

0141-5119779



ZS Associates India Pvt. Ltd. 3rd to 11th floors, Block-A4 IT/ITEs SEZ of DLF Limited Village - Silokhera, Sec-30 Gurgaon (Haryana) 122002 India

T | +91 124 679 7000 F | +91 124 679 7001 www.zsassociates.com SALES+MARKETING

CONFIDENTIAL

March 31, 2016

Neha Bhookar Village Jorji Ka Bas Paranager District Churu, Rajasthan.

Dear Neha.

We are pleased to extend you an offer to join ZS Associates India Pvt. Ltd. ('ZS') as an Operations Delivery Associate in our Business Operations capability group, to be based in our New Delhi office. We hope that you give this opportunity with ZS serious consideration.

ZS has a very special culture of collaboration and innovation. We focus our attention on producing client work of outstanding quality, and we share a belief in learning, self-improvement and expertise as a means to achieving that quality.

Salary: Your annual gross salary will be INR 275,000, inclusive of your basic, fixed allowances and provident fund contributions; all associates are paid on the last working day of every month. For salary details, please refer to Appendix 1.

Cost-of-Living Adjustment: ZS has multiple office locations, and a cost-of-living difference exists among the different geographic areas. The cost-of-living adjustment is calculated based on a number of factors, primarily the local cost-of-living relative to the Pune area and your specific salary level. The cost-of-living adjustment fluctuates from year to year, and is not linked to performance or merit, but is a separate income addition. At higher salary levels, this adjustment diminishes and eventually disappears. The current annual cost-of-living adjustment for your salary level is INR 22,000; this amount will be reviewed again in June 2016 and could change at that time.

Performance Bonus: ZS associates receive performance bonuses at the end of each year, based on eligible wages earned during the calendar year. In your joining year, this bonus will be up to 10% of your ZS gross salary income earned. Your performance and the company's results will determine your incentive compensation.

All bonuses are determined at the discretion of ZS, and are subject to all standard withholding taxes.

Emerging Leader Reward Program: The expertise you gain over your tenure is valuable to ZS and we recognize your continued commitment and progression toward becoming a future leader in the firm. ZS rewards this expertise through a tenure-based incentive which begins at your two-year anniversary. Payout details can be found in Appendix 1.

All bonuses are determined at the discretion of ZS, and are subject to all standard withholding taxes.



Provident Fund: When you begin employment with ZS, you will be enrolled in a Provident Fund account. The primary objective of this program is to provide long-term financial security for ZS employees, while reducing current tax exposure. Personal contributions to the account of up to 12% of basic salary will be deducted from your gross salary; the firm makes matching contributions to your account.

Gratuity: After you complete five years of continuous service, ZS will pay 15 days' salary for every completed year of service at the time of retirement or separation. The maximum amount payable is governed by the Gratuity Law.

In addition to components of the offer detailing direct compensation described above, this offer also includes elements describing non-cash benefits of employment with ZS. You will be eligible for all of the following benefits as of your start date with ZS. Benefits described are subject to taxes based on the prevailing government guidelines.

Annual Leave, Holidays and Sick Time: We provide 25 days of paid annual leave per year, inclusive of privilege and casual leave, on a pro-rata basis. Any accrued annual leave balance in excess of 10 days is encashed each January. In addition, ZS has designated paid holidays and permits up to seven paid sick days per year.

Insurance: We offer a group insurance plan to cover hospitalization expenses for employees and up to three dependent family members (defined as parents, spouse or children). Additionally, ZS pays for an annual Executive Health Check. ZS provides accident insurance and business travel insurance for employees. ZS also provides life insurance coverage in the amount of three times your annual gross salary, with ZS paying these premiums in full. Details about these benefits are available upon request.

Meals and Transportation: ZS provides meals during regular working hours and based on project needs. ZS also arranges shared daily commute transit for employees within defined geographic zones. For details please refer to Appendix 2.

Broadband access: ZS will provide a broadband allowance of INR 1,500 per month through payroll. We will also reimburse a one-time 'installation charge' of INR 500 against the receipt from your broadband service provider. We expect that you install a high-speed broadband connection at home to enable you to work remotely for project demands, and recommend at least a 2.0 MBPS wired connection. ZS retains the right to conduct random audits to ensure appropriate use of the allowance.

Finally, the following elements of your offer relate to logistics: getting you to ZS and getting you started.

Relocation: We will provide relocation assistance to help you move closer to your ZS office. If you are relocating from another city, ZS provides the following support:

- ZS will arrange train/air tickets from your college/home location to your ZS office location. A ZS representative will contact you to discuss relevant details.
- Upon your arrival, ZS will provide up to two weeks (14 days) of temporary guest house accommodation on a twin sharing basis. ZS will direct pay the guest house accommodation.



- Residence search assistance will be provided, with use of an office cab for two weekend days for up to four hours maximum a day.
- ZS will provide a onetime relocation allowance of INR 30,000 to Associates through the second month's payroll. If you do not complete one full year (12 months) of continuous full-time employment with ZS, then you agree to refund the relocation allowance and the expenses incurred for the accommodation and travel entirely. The relocation allowance is considered taxable income.

If you are relocating within New Delhi, ZS will provide you with relocation assistance if you wish to relocate from Zone 3 localities to Zone 1 or Zone 2. For more details, please contact Diana Furtado (diana.furtado@zsassociates.com).

Employment and Confidentiality Agreement: Along with this offer, we are sending you the terms and conditions of employment for this position with ZS, which includes stipulations regarding the use of confidential information of our clients, as well as the development and use of ZS proprietary software and processes. When you accept the ZS offer, you will sign a copy of this agreement electronically. If you have questions regarding this agreement, please do not hesitate to ask.

ZStart and Orientation: ZS runs an new hire induction and training program for new and returning ZS associates four times each year. This training program is designed to provide a deeper view of the issues you will solve and the skills you will develop at ZS. It also provides an excellent opportunity to get to know other new ZS associates. New associates who begin employment between ZStart sessions participate in an office-based Orientation program to gain a basic understanding of ZS culture and work.

Start Date and Formalities: We prefer that individuals start employment with ZS on Mondays. Once you accept our employment offer, a Human Resources representative will contact you to finalize a start date.

This offer is subject to verification of original certificates of educational qualifications and other documents listed below. At the time of joining, you must bring the following:

- Original certificates of all educational qualifications, each with a photocopy
- Proof of age (Pan Card or Passport photocopy)
- Relieving letter photocopy
- Photocopy of the latest salary slip from your current employer (if employed)
- Two passport-size photographs

We are excited about the possibility of you starting your ZS career in this position. Please indicate your acceptance of our employment offer by signing a copy of this letter and send a scanned copy to seema.barage@zsassociates.com.

Please know that we would like to hear from you regarding your decision as soon as possible. We will consider this offer to be valid until **April 10, 2016.**

The elements of this offer are personal and specific to you, and accordingly, we do not consider them appropriate to be shared with colleagues or the general public. All details conveyed in this offer are based on our understanding of your **expected completion of**



degree program, availability and likely start timing. We describe benefits and conditions currently in force as of today and expected to be ongoing at the time you join. If, in the course of your interviews, we solicited references or indicated the need for a background check, this offer is contingent upon successful completion of reference and/or background checks. If you have any questions about any of the elements of this offer, or would like to discuss the job further, please do not hesitate to call me.

We look forward to you joining ZS and helping ZS (and you!) to continue to grow and prosper in the future!

incerely,
bhijit Nimgaonkar Office Managing Principal
ignature:
lame as it appears on PAN card or passport:
Pate Signed:



APPENDIX 1

Salary Break up Details

ZS Associates (India) Pvt. Ltd.	
	Annual INR
Gross	261,800
Basic	110,000
HRA	55,000
LTA	9,167
Medical	15,000
Special Allowance	72,633
Retirals	
Employer's contribution to <i>Provident Fund</i>	13,200
Gratuity - payable on completing 5 years of continuous service with ZS Ind Pvt Ltd as per the payment of gratuity act 1972; first year's provision being	5,000
ZS Gross (Gross + PF)	275,000
Performance Bonus	27,500
Linked to performance (up to a max. 10% of ZS gross salary; pay-out at the end of calendar year, depending on individual performance), up to a maximum of	
Cash Benefit	
Broadband Allowance (ZS will provide a broadband allowance of INR 1,500 per month, through payroll)	18,000

Emerging Leaders Reward Program (ELRP) – Payout schedule

	Tenure in M	onths					
	At the end	At the end of					
Payout	of the	the Quarter	T-1-1 IND 000 000				
months	Quarter of	of	Total = INR 200,000				
	24 th month	30 th month	36 th month	42 th month	48 th month	54 th month	
	INR 20,000	INR 20,000	INR 30,000	INR 30,000	INR 50,000	INR 50,000	



Benefit Details

ZS provides the following additional benefits:

Convenience Benefits:

- Local Transportation: A shared pickup and drop from residence to office for all employees residing within defined zones.
- Advance Toward Home Deposit: An interest free advance up to INR 75,000 against lease agreement, recovered over a period of 06 months through payroll.
- Relocation Allowance: A onetime relocation allowance of INR 30,000 to Associates through the second month's payroll, if relocating from other city. If you do not complete one full year (12 months) of full-time employment, you agree to refund the relocation allowance and the expenses incurred for the accommodation and travel entirely. This relocation allowance is considered taxable income.

Health and Wellness Benefits:

- **Group Medical Insurance:** A Sum Assured of INR 300,000 for Associates, Associate Consultants and Consultants and INR 400,000 for Managers and above. Employee can nominate up to 3 dependent family members
- Life Insurance Coverage: 3 times your annual gross salary
- Accident Policy: A Sum Assured of INR 1,000,000
- Executive Health Checkup: Annual Executive Health Checkup facility through a leading hospital chain for all employees and their spouses
- Meals: Breakfast, Lunch, Dinner and Snacks served in office on all working days
- **Leaves:** 25 days of vacation per calendar year and up to 7 days of sick leave on Prorata basis



APPENDIX 2

Local Transport Service

Please find below details related to the daily shared transportation service which is a part of the non-cash benefits.

Local Transport Service

We have broadly divided the New Delhi region into 3 zones. Please note that this list, while comprehensive, is by no means exhaustive. If you are planning to relocate to, or current reside in, New Delhi, we recommend that you find housing ideally within Zone 1 (the preferred locations) or within Zone 2 (other localities some distance away from the office). If you choose to live in one of the Zone 3 localities, you would need to come to the closest "pickup node" by a specific time, and ZS transport would be provided to bring you to the office from this location.

Zone 1: Ideal	Entire Gurgaon region
Zone 2: Acceptable	South Delhi, Central Delhi, West Delhi and East Delhi Locations The following areas will <u>not</u> be considered to be part of this region: Anand Parvat, Sadar Bajar, Darya Ganj, Chandini Chowk, Sabji Mandi, Chawdi Bazar, Pahad Ganj, Jama Masjid, Jahangir, Puir, Adarsh Nagar, Model Town, Timar Pur, Mukharjee Nagar, Kingsway Camp, Wazir Bad, Wazir Pur, Buradi, Narela, Samay Pur Badli, Rithala, Nangloi, Mangol Puri, Bhajan Pura, Sarai Kale Kha, Yamuna Vihar, Dilshag Garden, Shahadra, Gandhi Nagar, Seelam Pur, Krishna Nagar, Geeta Colony, Shastri Nagar, Seema Puri, Loni Road, Suraj Mal Vihar, Jhil Mil Colony, Mundka, Karawal Nagar, Dayal Pur, Sonia Vihar, Vivek Vihar, Jagar Puri, Madan Pur Khadar, Sarita Vihar, Badar Pur, Jasola Vihar, Taj Pur, Meetha Pur, Tuglaka Bad, Azad Pur, Ballabh Garh, Bahadur Garh, Najafgarh, Rewari, Tawdu, Sohna, Manesar.
Zone 3: No Service	Noida, Gaziabad, Faridabad or other areas not covered in the Ideal and Acceptable zone

For more details on the transportation guidelines, please feel free to contact Gautam Negi (gautam.negi@zsassociates.com) from the transport team.



Oracle India Pet. Ltd India Development Center Oracle Technology Pack 3, Bunnerghatta Road Bangolore - 860 029, India Phone +92 50 4107 6000 Fax +91 50 2552 6124 Registered office address: F.01.02, First Floor, Saton Ravellas Flor no. D-1, District centre, Sahet, New Delhi - 110.017 Phone: 91-11-4650000 Fax: 91-11-46574722 CIN. U74800DL 1903PTC051744

April 26, 2016

Saloni Malhotra

Dear Saloni.

We are pleased to offer you employment in the position of Member Technical Staff with Oracle India Private Limited, IDC ("Oracle") Your base of operation is Bangalere, India. This offer of employment is made based on India laws.

We offer you a starting compensation at an annual rate of INR 7,50,000.00 payable over twelve (12) months. In addition, you will be eligible to participate in the standard compensation plan relevant to your role and line of business.

The break-up of your total gross compensation is given below:

Components	Amount (INE) p.a.		
A. Busic salary	3,13,765.00		
B. Fleechle Benefit Plan (FBP) **	3,83,492,00		
C. Annual Gross Pay AGP (A+B)	6,97,256.00		
D. Company's contribution to PF	37,652.00		
E. Company's contribution to Gratuity	15,092,00		
Tatal Gross (C+D+E)	7,50,000.00		

 Details of Flexible Benefit Plan is provided in the Annexure "Employment Agreement & Employment Benefits"

The Company may, at any time, review and/or restructure the Compensation Package.

Relocation:

You are eligible for a one-off relocation benefit of INR 20000. The relocation benefit will comprise of:

- Travel Fare for self, spouse, dependent children (Economy Class Airfare or II A/C train)
- · Transportation of Personal Effects or excess baggage to host location.
- Visa for employee and dependants.

You may choose to utilize the total amount for any of the above mentioned relocation components but the utilization will have to be in accordance to the Oracle Relocation & Travel Policy. No encashment for unconsumed benefit. Please contact country HR to avail this benefit. Non compliance to the policy would render all claims null and void.

If you have received relocation benefits within the last 24 months, elect on your own volition to change Country or City into a new role after 12 months, no relocation assistance to new Country or City will be extended. These benefits shall coase upon the termination of your existing employment contract with Oracle.

Temporary accommodation would be provided for you, your spouse and dependent children for a period not exceeding 30 days, at Oracle preferred hotels. Expenses related to members other than those prescribed above would have to be borne by you.

टाटा सामाजिक विज्ञान संस्थान

Tata Institute of Social Sciences

No.: Admn./4/6/2016

July 12, 2016



Ms. Raj Sivee Kestri Kestvi Krana Bhandar Jali Road Are. Bitolpur, Bihar - 304 022

Subject: Engagement as 'Social Worker in the project 'Special Cell for Worken (Bihar) under the NCW-TISS'

Dear Ms. Keshri.

We are pleased to engage you as 'Social Worker' on contract basis at the Institute on the following terms and conditions

The engagement is for the above work only and is not transferable to any other work.

The duration of your engagement will be from May 12, 2016 to March 31, 2017. The contract may be terminated 2. with one morsh notice from either side.

During the period of your engagement you will be paid a contractual payment of Rs. 20,000: (Russess Tovinty ź

Thousand only) p.m. The taxes on profession and income will be deducted as per the prevailing rules.

During the period of your engagement in the project you will not be entitled simultaneously to any other ٤ remunerations like salary / consultancy / fellowship / slipend / interretrip / fignorarium / financial assistance in the Institute.

You will be covered under the Group Medical Insurance Schame applicable for the project staff of the institute i.e. £. Health insurance actions and parsonal occident scheme. You are requested to produce a proof of date of birth to the personnel section.

You will be presently report to Ms. Trups Panchal, Project Leader and your nature of duties will be as assigned by 6. the Project Leader. During the paried of your engagement, you will carry out the outles assigned to you and observe all directions and instructions issued to you from time to time with all difference.

Your working days will be Monday to Friday and, if necessary on Saturday and holidays who

Your working hours will be 10,00 a.m. to 5.45 p.m. with ½ hour lunch break (1,00 p.m. to 1,30 p.m.). You may be a.

required to work beyond the regular working hours as and ruhen necessary. Your contract shall be subject to the terms and conditions that may be trained from time to time as per the 3 requirement of the Institute.

For the surpose of conduct and discipline, you will be governed by such rules and regulations of the institute as 10

mey be made applicable. During the period of your engagement, you will not directly or indirectly engage yourself in any nork dutade the 11. inscoute and will not be directly or indirectly concerned or interested even while off duty with any outsiness, similar to that institute or otherwise, except with the prior permission of the institute.

Your Leave entitlements will be governed by the rules applicable for Project Stall. 12

s is not an appointment in TISS, temporary or otherwise. It is surely a job contract. It does not imprefore, confer 13.

any right, claim, implies or explicit, for your continuation / regulation / absorption in TISS equination/ post / position.
You are required to open a Stivings Bank Account, if not already opened, either in Central Bank of India OR State 14. Starts, of India, having "Core Parking System", You are required to provide two photocopies of first page of your Bank Passbook, wherein nor is and bank account number is mentioned, to the insetture. This unit enable to crode your payment to your Seving : Dank Account.

You are also requested to fur ish two photocopies of your PAN Card to the institute. 15.

in case of classing of this er pagement, the last month's payment will be released on production of 740 Dusc 16. Certificate from Competent A : horises.

in the event of any dispute a "sing out of this Contractual engagement, the decision of the Director, TISS shall be snal and binding on you

Please return the duplicate "this letter, duly signed by you, in token of your having accepted the terms and conditions of your engagement.

Enci.:

17.

(i) Joining Report Form in ct. Sine (ii) Bank Details Form in dupte

(iii) Plan of Investment Form

Deputy Register (Petsn. & Admin.)

to be filled in and return to tirs, Yopka Koh, Personnel Section

दाह रेडी अग्रह 8313 been, gret 400 oas Post Ben No. 8313 Deseat Number 400 088 grew Telephone: 022 2552 5000 \$90 Feb.: 91 22 2552 5050 2-487 E-mail: sparasuramanos tiss edio Nonge Website: WWitthworld

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Sharda Centre, Off Karve Road, Pune 411004, Maharashtra, India.

Tel: +91 20 6601 8100 Fax: +91 20 2542 4466

techmahindra.com

Registered Office:

Gateway Building, Apollo Bunder

Mumbai 400 001

Date: 26-April-2016

Ref: / /Permt

Ms Diksha Agarwal 88 Mohalla Dori Lal Opposite Agarwal Sabha Bhawan Pilibhit, U.P

Phone No. 7023411772

Subject - Offer of Appointment

Dear Diksha Agarwal,

It is our pleasure to welcome you to Tech Mahindra Limited.

- 1. With reference to our discussions, we are pleased to offer you appointment in our Organization as **Business Associate** on **U2** band, operating out of our **Hyderabad** office.
- 2. Your "Annual Total Cash Compensation" will be **Rs 3, 59,668 INR (Rupees Three Lakhs Fifty nine thousand Six hundred and Sixty Eight only).** Please refer **Annexure-A** for details on the compensation and statutory deductions.
- 3. Your remuneration package is strictly confidential between you and here after, referred as The Company and should not be discussed with anyone nor divulged to anyone in any manner whatsoever.
- 4. Your employment with us will be governed by terms and conditions as specified in **Annexure-B.**
- 5. You are required to join on **17-May -2016** at the below mentioned location. The Offer stands withdrawn thereafter, unless the date is extended and communicated to you in writing.
- 6. On the date of joining, you are requested to report to **Bijita Das** at 9:30 AM to complete the joining formalities at **Tech Mahindra LTD, TMLW Building**, **Plot no 35 & 36**, **Hi-tech City Layout**, **Madhapur**, **Hyderabad 500081**. **Ph No.**: **91 40 30636363**. At the time of joining, you are expected to carry originals of the documents as per **Annexure D** and submit the copies of the same to the HR Team.
- 7. Please note that this Offer is subject to your being given a clear background check either at the time of reporting/joining or thereafter depending upon our receipt of the background check report from the agency.
- 8. Kindly acknowledge acceptance of this Offer of Appointment by signing and returning the 'acceptance copy' to **Sneha Jhanjee** latest by **27-April-2016.**



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Tel: +91 20 6601 8100 Fax: +91 20 2542 4466

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Registered Office:

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Mumbai 400 001

- For any clarification / further Information on-
 - Employment terms and conditions, please get in touch with **Sneha Jhanjee**(E-Mail: SJ00422588@Techmahindra.com)
 - On boarding logistics / operations, kindly drop a mail to https://www.hub.com.nect@techmahindra.com (Please quote the Reference No. as mentioned above in emails)

For Tech Mahindra Limited

Harshvendra Soin

Head- Global Leadership Acquisition & Development

Encl: Annexure-A (Salary Structure), Annexure-B (Important / Indicative Terms & Conditions of Employment), Annexure-C (Medical Self declaration), Annexure-D (Check List of Documents), Annexure-E (Confidentiality Agreement), Annexure F – Intellectual property Assignment, Annexure-G – General Covenant, Annexure H -(Code of Conduct and Ethics).

Accepted Date: Signature of Candidate:



Sharda Centre, Off Karve Road, Pune 411004, Maharashtra, India.

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Registered Office:

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Mumbai 400 001

Annexure - A

NAME	Diksha Agarwal	
TITLE	Business Associate	
BAND	U2	
LOCATION	Hyderabad	
COMPONENTS	;	Per Annum (All figures in Indian Rupees)
BASIC (@30% (OF TOTAL FIXED PAY)	94,500
HRA (@50% OI	F BASIC)	47,250
CONVEYANCE		19,200
BONUS / STATUTORY BONUS		24,000
		11,340
		1,18,710
TOTAL FIXED PAY(A) 3,15,000		
TOTAL VARIABLE PAY (TVP) (Per Annum) (B)		35,000
ADDITIONAL B	ENEFITS (C)	
GRATUITY		4,546
INSURANCE PR	EMIUMS (towards GTLI, GMIP AND GPAI)	5,122
TOTAL COST T	O COMPANY (D) = (A) + (B)	3, 59,668

- 1. <u>Salary:</u> Your salary will be paid monthly through bank transfer on the last day of the month, for which you would be required to open a Bank A/c with any of the Companies specified Bank/s. Disbursement of Salary is subject to your regular attendance, submission and updation of Permanent Account Number (PAN) details in the company's records.
- **2.** <u>Flexible Benefit Plan (as applicable)</u>: Associates will also be given an option of restructuring their Flexible component of their TFP as per the "Flexi Benefit Plan' under the following heads as per eligibility specified in the applicable policy:

Component	Max Limit
Leave Travel Assistance	20,000
Medical Reimbursement	15,000
Mobo Money (Max Rs1100 per month)	13,200
Residential Telephone Reimbursement	NA
Superannuation	NA
National Pension Scheme	NA

(Contd...)



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Mumbai 400 001

Annexure - A (Contd...)

Post utilization of applicable max limits as mentioned above, balance amount if any, shall be paid as taxable amount under Additional Personal Pay component

- 3. Additional Benefits: Associates shall be eligible for below mentioned benefits:
 - a) Group Term Life Insurance (GTLI) Coverage: You would be eligible to be covered under the Group Term Life Insurance Cover, providing Life Insurance Coverage to the associates by paying a lump sum benefit of INR. 20,00,000 to the beneficiary on the unfortunate death of the associate
 - **b) Group Medical Coverage Plan (GMIP):** You would also be enrolled under the existing Medical Insurance scheme of the company with a cover of **INR 3,00,000** (floating cover) applicable to Self, Spouse, 2 children & 2 parents. Cost of coverage of parents (if opted for) will be borne by you. If enrolment of parents is not opted for, the applicable cover (for self only OR self + spouse + up to 2 children) will be **INR 2,00,000**.
 - c) Group Personal Accident Insurance (GPAI) coverage: You would be enrolled under the Company's GPAI scheme with a cover of up to INR 5,00,000 payable in case of permanent disablement arising out of any unfortunate event of an accident.

4. Deductions:

- 1. The Company shall make any deductions from the salary, as it may be stated in the respective policies from time to time. For example, deductions towards company provided transport, non-adherence as per disciplinary policies etc.
- 2. Statutory Deductions: Tech Mahindra Limited. shall make necessary statutory deductions from your gross salary and directly pay on your behalf to the concerned authorities. In the instances where the Company is not under an obligation to make these deductions, you will agree to make such payments to the concerned authorities. And also, you shall, upon request by Tech Mahindra, provide documents/proofs of such payments.

Notes:

- 1. Bonus / Statutory Bonus, if applicable as per The Payment of Bonus Act, 1965, shall be paid in 12 equal monthly instalments in advance.
- 2. For purpose of contribution to PF, Gratuity, Superannuation, if any, and encashment of leave, notice period etc., computations will be on Basic Pay.
- 3. Total Variable Pay (TVP) amount mentioned is maximum amount based on 100% performance; TVP shall be payable as per Variable Pay Policy applicable for the Financial Year.



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Mumbai 400 001

Annexure – H

PROOF OF ACCEPTANCE OF
Code of Ethical Business Conduct (CEBC)
And
Statement of Policies and Procedures for Preventing Insider Trading

To
Tech Mahindra Ltd.
Date of Joining:
Dear Sir/Madam,
1

| ______ Associate Id No _____

(Associate) of Tech Mahindra Ltd, do hereby state to have read and accepted that Tech Mahindra Code of Ethical Business Conduct (CEBC) and Statement of policies and Procedures for Preventing Insider Trading. In Company website (www.techmahindra.com >> Investors >> Overview),

I have read and fully understood the above stated code of conduct and Ethics for directors and Associates and Statement of Policies and Procedures for preventing Insider Trading and shall abide by the policies, procedures and Principles contained therein.

I understand that any misinterpretation and /or false understanding given herein may attract penalties as laid down under the policy.

For and on Behalf Of **Tech Mahindra Limited**

Signature of the Associate

Harshvendra Soin

Head- Global Leadership Acquisition & Development

From: Yogesh Garg [mailto:yogesh.garg@icicisecurities.com]

Sent: Monday, December 28, 2015 5:41 PM

To: 'iic@banasthali.in'; 'harsh_wisdom@yahoo.com'

Cc: 'himanshu.joshi@icicisecurities.com'; 'rupam.banerjee@icicisecurities.com'

Subject: Campus Visit on 20th January_BANASTHALI CAMPUS

Dear Ms. Nandita,

Subsequent to our discussion please note that we have finalized our campus plans and have short listed your institute for our Campus hiring. We look forward to hire Management Trainees from your campus. In this regard please block **January 20th**, **2016** for the recruitment drive. Detailed description of the profile is given below:

Job Summary:

To meet revenue target across a certain set of customer by mastering client relationship and providing solutions to the customer by evaluating their financial needs.

Key Responsibilities:

- To deliver the desired revenue target numbers
- Cross-Selling to existing customers & Acquisition of new customers
- Financial planning of the customer
- To provide solutions to the Customer's financial needs
- To systematically execute the sales process to facilitate delivery of revenue targets
- Preparing and maintaining Sales Call reports and all relevant MIS

The cost to Company is Total Fixed Pay + Variable Pay+ Benefits. The Total Fixed Pay is Rs 3 lacs per annum. Variable pay is in form of the Sales Incentive which is a certain percentage of the revenue generated by a MT. Average incentive earned by a RM is Rs 75,000 per annum.

The selection process will involve pre placement talk, Group Discussion followed by rounds of interviews.

For any clarification please feel free to get back to the undersigned.

Regards,

Yogesh Garg

Regional Manager – Human Resources

ICICI Securities Limited

"Print this mail only if absolutely necessary. Save Paper. Save Trees."

"The information contained in this e-mail and any attachments to this message are intended for the exclusive use of the intended recipient and may contain proprietary, confidential or legally privileged information. If you are not the intended recipient, please note that you are not authorised to disseminate, distribute or copy this e-mail or any parts of it or act upon/rely on the contents of this e-mail in any manner. Please notify the sender immediately by e-mail and destroy all copies of this e-mail and any attachments. Please also note that ICICI Bank or its subsidiaries and associated companies, (collectively"ICICI Group"), are unable to exercise control or ensure or guarantee the integrity of/over the contents of the information contained in e-mail transmissions and that any views expressed in this e-mail are not endorsed by/binding on the ICICI Group unless the sender does so expressly with due authority of ICICI Group. Before opening any attachments please check them for viruses and defects and please note that ICICI Group accepts no liability or responsibility for any damage caused by any virus that may be transmitted by this email. Thank you for your cooperation."



ZS Associates India Pvt. Ltd. 3rd to 11th floors, Block-A4 IT/ITEs SEZ of DLF Limited Village - Silokhera, Sec-30 Gurgaon (Haryana) 122002 India

T | +91 124 679 7000 F | +91 124 679 7001 www.zsassociates.com SALES+MARKETING

CONFIDENTIAL

March 31, 2016

Yamini Jaiswal Room No. 28, Shri Shanta Puri, Banasthali University, Newai-304022. Rajasthan.

Dear Yamini,

We are pleased to extend you an offer to join ZS Associates India Pvt. Ltd. ('ZS') as an Operations Delivery Associate in our Business Operations capability group, to be based in our New Delhi office. We hope that you give this opportunity with ZS serious consideration.

ZS has a very special culture of collaboration and innovation. We focus our attention on producing client work of outstanding quality, and we share a belief in learning, self-improvement and expertise as a means to achieving that quality.

Salary: Your annual gross salary will be INR 275,000, inclusive of your basic, fixed allowances and provident fund contributions; all associates are paid on the last working day of every month. For salary details, please refer to Appendix 1.

Cost-of-Living Adjustment: ZS has multiple office locations, and a cost-of-living difference exists among the different geographic areas. The cost-of-living adjustment is calculated based on a number of factors, primarily the local cost-of-living relative to the Pune area and your specific salary level. The cost-of-living adjustment fluctuates from year to year, and is not linked to performance or merit, but is a separate income addition. At higher salary levels, this adjustment diminishes and eventually disappears. The current annual cost-of-living adjustment for your salary level is INR 22,000; this amount will be reviewed again in June 2016 and could change at that time.

Performance Bonus: ZS associates receive performance bonuses at the end of each year, based on eligible wages earned during the calendar year. In your joining year, this bonus will be up to 10% of your ZS gross salary income earned. Your performance and the company's results will determine your incentive compensation.

All bonuses are determined at the discretion of ZS, and are subject to all standard withholding taxes.

Emerging Leader Reward Program: The expertise you gain over your tenure is valuable to ZS and we recognize your continued commitment and progression toward becoming a future leader in the firm. ZS rewards this expertise through a tenure-based incentive which begins at your two-year anniversary. Payout details can be found in Appendix 1.

All bonuses are determined at the discretion of ZS, and are subject to all standard withholding taxes.



Provident Fund: When you begin employment with ZS, you will be enrolled in a Provident Fund account. The primary objective of this program is to provide long-term financial security for ZS employees, while reducing current tax exposure. Personal contributions to the account of up to 12% of basic salary will be deducted from your gross salary; the firm makes matching contributions to your account.

Gratuity: After you complete five years of continuous service, ZS will pay 15 days' salary for every completed year of service at the time of retirement or separation. The maximum amount payable is governed by the Gratuity Law.

In addition to components of the offer detailing direct compensation described above, this offer also includes elements describing non-cash benefits of employment with ZS. You will be eligible for all of the following benefits as of your start date with ZS. Benefits described are subject to taxes based on the prevailing government guidelines.

Annual Leave, Holidays and Sick Time: We provide 25 days of paid annual leave per year, inclusive of privilege and casual leave, on a pro-rata basis. Any accrued annual leave balance in excess of 10 days is encashed each January. In addition, ZS has designated paid holidays and permits up to seven paid sick days per year.

Insurance: We offer a group insurance plan to cover hospitalization expenses for employees and up to three dependent family members (defined as parents, spouse or children). Additionally, ZS pays for an annual Executive Health Check. ZS provides accident insurance and business travel insurance for employees. ZS also provides life insurance coverage in the amount of three times your annual gross salary, with ZS paying these premiums in full. Details about these benefits are available upon request.

Meals and Transportation: ZS provides meals during regular working hours and based on project needs. ZS also arranges shared daily commute transit for employees within defined geographic zones. For details please refer to Appendix 2.

Broadband access: ZS will provide a broadband allowance of INR 1,500 per month through payroll. We will also reimburse a one-time 'installation charge' of INR 500 against the receipt from your broadband service provider. We expect that you install a high-speed broadband connection at home to enable you to work remotely for project demands, and recommend at least a 2.0 MBPS wired connection. ZS retains the right to conduct random audits to ensure appropriate use of the allowance.

Finally, the following elements of your offer relate to logistics: getting you to ZS and getting you started.

Relocation: We will provide relocation assistance to help you move closer to your ZS office. If you are relocating from another city, ZS provides the following support:

- ZS will arrange train/air tickets from your college/home location to your ZS office location. A ZS representative will contact you to discuss relevant details.
- Upon your arrival, ZS will provide up to two weeks (14 days) of temporary guest house accommodation on a twin sharing basis. ZS will direct pay the guest house accommodation.



- Residence search assistance will be provided, with use of an office cab for two weekend days for up to four hours maximum a day.
- ZS will provide a onetime relocation allowance of INR 30,000 to Associates through the second month's payroll. If you do not complete one full year (12 months) of continuous full-time employment with ZS, then you agree to refund the relocation allowance and the expenses incurred for the accommodation and travel entirely. The relocation allowance is considered taxable income.

If you are relocating within New Delhi, ZS will provide you with relocation assistance if you wish to relocate from Zone 3 localities to Zone 1 or Zone 2. For more details, please contact Diana Furtado (diana.furtado@zsassociates.com).

Employment and Confidentiality Agreement: Along with this offer, we are sending you the terms and conditions of employment for this position with ZS, which includes stipulations regarding the use of confidential information of our clients, as well as the development and use of ZS proprietary software and processes. When you accept the ZS offer, you will sign a copy of this agreement electronically. If you have questions regarding this agreement, please do not hesitate to ask.

ZStart and Orientation: ZS runs an new hire induction and training program for new and returning ZS associates four times each year. This training program is designed to provide a deeper view of the issues you will solve and the skills you will develop at ZS. It also provides an excellent opportunity to get to know other new ZS associates. New associates who begin employment between ZStart sessions participate in an office-based Orientation program to gain a basic understanding of ZS culture and work.

Start Date and Formalities: We prefer that individuals start employment with ZS on Mondays. Once you accept our employment offer, a Human Resources representative will contact you to finalize a start date.

This offer is subject to verification of original certificates of educational qualifications and other documents listed below. At the time of joining, you must bring the following:

- Original certificates of all educational qualifications, each with a photocopy
- Proof of age (Pan Card or Passport photocopy)
- Relieving letter photocopy
- Photocopy of the latest salary slip from your current employer (if employed)
- Two passport-size photographs

We are excited about the possibility of you starting your ZS career in this position. Please indicate your acceptance of our employment offer by signing a copy of this letter and send a scanned copy to seema.barage@zsassociates.com.

Please know that we would like to hear from you regarding your decision as soon as possible. We will consider this offer to be valid until **April 10, 2016.**

The elements of this offer are personal and specific to you, and accordingly, we do not consider them appropriate to be shared with colleagues or the general public. All details conveyed in this offer are based on our understanding of your **expected completion of**



degree program, availability and likely start timing. We describe benefits and conditions currently in force as of today and expected to be ongoing at the time you join. If, in the course of your interviews, we solicited references or indicated the need for a background check, this offer is contingent upon successful completion of reference and/or background checks. If you have any questions about any of the elements of this offer, or would like to discuss the job further, please do not hesitate to call me.

We look forward to you joining ZS and helping ZS (and you!) to continue to grow and prosper in the future!

Sincerely,
Mingant
Abhijit Nimgaonkar
Office Managing Principal
Signature:
Name as it appears on PAN card or passport:
Date Signed:



APPENDIX 1

Salary Break up Details

ZS Associates (India) Pvt. Ltd.	
	Annual INR
Gross	261,800
Basic	110,000
HRA	55,000
LTA	9,167
Medical	15,000
Special Allowance	72,633
Retirals	
Employer's contribution to <i>Provident Fund</i>	13,200
Gratuity - payable on completing 5 years of continuous service with ZS Ind Pvt Ltd as per the payment of gratuity act 1972; first year's provision being	5,000
ZS Gross (Gross + PF)	275,000
Performance Bonus	27,500
Linked to performance (up to a max. 10% of ZS gross salary; pay-out at the end of calendar year, depending on individual performance), up to a maximum of	
Cash Benefit	
Broadband Allowance (ZS will provide a broadband allowance of INR 1,500 per month, through payroll)	18,000

Emerging Leaders Reward Program (ELRP) – Payout schedule

	Tenure in M	onths					
	At the end	At the end of					
Payout	of the	the Quarter	Total IND 200 000				
months	Quarter of	of	Total = INR 200,000				
	24 th month	30 th month	36 th month	42 th month	48 th month	54 th month	
	INR 20,000	INR 20,000	INR 30,000	INR 30,000	INR 50,000	INR 50,000	



Benefit Details

ZS provides the following additional benefits:

Convenience Benefits:

- Local Transportation: A shared pickup and drop from residence to office for all employees residing within defined zones.
- Advance Toward Home Deposit: An interest free advance up to INR 75,000 against lease agreement, recovered over a period of 06 months through payroll.
- Relocation Allowance: A onetime relocation allowance of INR 30,000 to Associates
 through the second month's payroll, if relocating from other city. If you do not
 complete one full year (12 months) of full-time employment, you agree to refund the
 relocation allowance and the expenses incurred for the accommodation and travel
 entirely. This relocation allowance is considered taxable income.

Health and Wellness Benefits:

- **Group Medical Insurance:** A Sum Assured of INR 300,000 for Associates, Associate Consultants and Consultants and INR 400,000 for Managers and above. Employee can nominate up to 3 dependent family members
- Life Insurance Coverage: 3 times your annual gross salary
- Accident Policy: A Sum Assured of INR 1,000,000
- Executive Health Checkup: Annual Executive Health Checkup facility through a leading hospital chain for all employees and their spouses
- Meals: Breakfast, Lunch, Dinner and Snacks served in office on all working days
- **Leaves:** 25 days of vacation per calendar year and up to 7 days of sick leave on Prorata basis



APPENDIX 2

Local Transport Service

Please find below details related to the daily shared transportation service which is a part of the non-cash benefits.

Local Transport Service

We have broadly divided the New Delhi region into 3 zones. Please note that this list, while comprehensive, is by no means exhaustive. If you are planning to relocate to, or current reside in, New Delhi, we recommend that you find housing ideally within Zone 1 (the preferred locations) or within Zone 2 (other localities some distance away from the office). If you choose to live in one of the Zone 3 localities, you would need to come to the closest "pickup node" by a specific time, and ZS transport would be provided to bring you to the office from this location.

Zone 1: Ideal	Entire Gurgaon region
Zone 2: Acceptable	South Delhi, Central Delhi, West Delhi and East Delhi Locations The following areas will <u>not</u> be considered to be part of this region: Anand Parvat, Sadar Bajar, Darya Ganj, Chandini Chowk, Sabji Mandi, Chawdi Bazar, Pahad Ganj, Jama Masjid, Jahangir, Puir, Adarsh Nagar, Model Town, Timar Pur, Mukharjee Nagar, Kingsway Camp, Wazir Bad, Wazir Pur, Buradi, Narela, Samay Pur Badli, Rithala, Nangloi, Mangol Puri, Bhajan Pura, Sarai Kale Kha, Yamuna Vihar, Dilshag Garden, Shahadra, Gandhi Nagar, Seelam Pur, Krishna Nagar, Geeta Colony, Shastri Nagar, Seema Puri, Loni Road, Suraj Mal Vihar, Jhil Mil Colony, Mundka, Karawal Nagar, Dayal Pur, Sonia Vihar, Vivek Vihar, Jagar Puri, Madan Pur Khadar, Sarita Vihar, Badar Pur, Jasola Vihar, Taj Pur, Meetha Pur, Tuglaka Bad, Azad Pur, Ballabh Garh, Bahadur Garh, Najafgarh, Rewari, Tawdu, Sohna, Manesar.
Zone 3: No Service	Noida, Gaziabad, Faridabad or other areas not covered in the Ideal and Acceptable zone

For more details on the transportation guidelines, please feel free to contact Gautam Negi (gautam.negi@zsassociates.com) from the transport team.



ZS Associates India Pvt. Ltd. 3rd to 11th floors, Block-A4 IT/ITEs SEZ of DLF Limited Village - Silokhera, Sec-30 Gurgaon (Haryana) 122002 India

T | +91 124 679 7000 F | +91 124 679 7001 www.zsassociates.com SALES+MARKETING

CONFIDENTIAL

March 31, 2016

Tannu Kumari C/o. Rajesh Kumar Saha Income Tax Advocate, Bhawan Laxmi, Near Sarai Chowk, Aga Saheb Lane ,Bhagalpur, Bihar.

Dear Tannu,

We are pleased to extend you an offer to join ZS Associates India Pvt. Ltd. ('ZS') as an Operations Delivery Associate in our Business Operations capability group, to be based in our New Delhi office. We hope that you give this opportunity with ZS serious consideration.

ZS has a very special culture of collaboration and innovation. We focus our attention on producing client work of outstanding quality, and we share a belief in learning, self-improvement and expertise as a means to achieving that quality.

Salary: Your annual gross salary will be INR 275,000, inclusive of your basic, fixed allowances and provident fund contributions; all associates are paid on the last working day of every month. For salary details, please refer to Appendix 1.

Cost-of-Living Adjustment: ZS has multiple office locations, and a cost-of-living difference exists among the different geographic areas. The cost-of-living adjustment is calculated based on a number of factors, primarily the local cost-of-living relative to the Pune area and your specific salary level. The cost-of-living adjustment fluctuates from year to year, and is not linked to performance or merit, but is a separate income addition. At higher salary levels, this adjustment diminishes and eventually disappears. The current annual cost-of-living adjustment for your salary level is INR 22,000; this amount will be reviewed again in June 2016 and could change at that time.

Performance Bonus: ZS associates receive performance bonuses at the end of each year, based on eligible wages earned during the calendar year. In your joining year, this bonus will be up to 10% of your ZS gross salary income earned. Your performance and the company's results will determine your incentive compensation.

All bonuses are determined at the discretion of ZS, and are subject to all standard withholding taxes.

Emerging Leader Reward Program: The expertise you gain over your tenure is valuable to ZS and we recognize your continued commitment and progression toward becoming a future leader in the firm. ZS rewards this expertise through a tenure-based incentive which begins at your two-year anniversary. Payout details can be found in Appendix 1.

All bonuses are determined at the discretion of ZS, and are subject to all standard withholding taxes.



Provident Fund: When you begin employment with ZS, you will be enrolled in a Provident Fund account. The primary objective of this program is to provide long-term financial security for ZS employees, while reducing current tax exposure. Personal contributions to the account of up to 12% of basic salary will be deducted from your gross salary; the firm makes matching contributions to your account.

Gratuity: After you complete five years of continuous service, ZS will pay 15 days' salary for every completed year of service at the time of retirement or separation. The maximum amount payable is governed by the Gratuity Law.

In addition to components of the offer detailing direct compensation described above, this offer also includes elements describing non-cash benefits of employment with ZS. You will be eligible for all of the following benefits as of your start date with ZS. Benefits described are subject to taxes based on the prevailing government guidelines.

Annual Leave, Holidays and Sick Time: We provide 25 days of paid annual leave per year, inclusive of privilege and casual leave, on a pro-rata basis. Any accrued annual leave balance in excess of 10 days is encashed each January. In addition, ZS has designated paid holidays and permits up to seven paid sick days per year.

Insurance: We offer a group insurance plan to cover hospitalization expenses for employees and up to three dependent family members (defined as parents, spouse or children). Additionally, ZS pays for an annual Executive Health Check. ZS provides accident insurance and business travel insurance for employees. ZS also provides life insurance coverage in the amount of three times your annual gross salary, with ZS paying these premiums in full. Details about these benefits are available upon request.

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We are excited about the possibility of you starting your ZS career in this position. Please indicate your acceptance of our employment offer by signing a copy of this letter and send a scanned copy to seema.barage@zsassociates.com.

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degree program, availability and likely start timing. We describe benefits and conditions currently in force as of today and expected to be ongoing at the time you join. If, in the course of your interviews, we solicited references or indicated the need for a background check, this offer is contingent upon successful completion of reference and/or background checks. If you have any questions about any of the elements of this offer, or would like to discuss the job further, please do not hesitate to call me.

We look forward to you joining ZS and helping ZS (and you!) to continue to grow and prosper in the future!

Sincerely,
Abhijit Nimgaonkar Office Managing Principal
Signature:
Name as it appears on PAN card or passport:
Date Signed:



APPENDIX 1

Salary Break up Details

ZS Associates (India) Pvt. Ltd.	
	Annual INR
Gross	261,800
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HRA	55,000
LTA	9,167
Medical	15,000
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Gratuity - payable on completing 5 years of continuous service with ZS Ind Pvt Ltd as per the payment of gratuity act 1972; first year's provision being	5,000
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Cash Benefit	
Broadband Allowance (ZS will provide a broadband allowance of INR 1,500 per month, through payroll)	18,000

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Benefit Details

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- Meals: Breakfast, Lunch, Dinner and Snacks served in office on all working days
- **Leaves:** 25 days of vacation per calendar year and up to 7 days of sick leave on Prorata basis



APPENDIX 2

Local Transport Service

Please find below details related to the daily shared transportation service which is a part of the non-cash benefits.

Local Transport Service

We have broadly divided the New Delhi region into 3 zones. Please note that this list, while comprehensive, is by no means exhaustive. If you are planning to relocate to, or current reside in, New Delhi, we recommend that you find housing ideally within Zone 1 (the preferred locations) or within Zone 2 (other localities some distance away from the office). If you choose to live in one of the Zone 3 localities, you would need to come to the closest "pickup node" by a specific time, and ZS transport would be provided to bring you to the office from this location.

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Zone 3: No Service	Noida, Gaziabad, Faridabad or other areas not covered in the Ideal and Acceptable zone

For more details on the transportation guidelines, please feel free to contact Gautam Negi (gautam.negi@zsassociates.com) from the transport team.



Ms. Monika Satya

Address: Banasthali Vidyapith

P.O. Banasthali Vidyapith, Vanasthali,

Dist-Tonk, Rajasthan-304022

LETTER OF INTENT

Dear Ms. Monika Satya,

This is with respect to your campus interview which you had with us. We are pleased to extend you an offer of employment with The Vertical Recruiters, Delhi. This letter will officially confirm your terms of employment.

- a) You will be designated as an **HR Recruiter**.
- b) You will be entitled to get a stipend amount of **Rs.12,000/-** fixed per month for first 3 months. After 3 months your compensation will be revised to **Rs.15,000/-** fixed per month which will depend on your performance as discussed and agreed at the interview time.

The hard copy of original offer letter will be handed over to you on your DOJ with the company i.e. **23rd May, 2016.**

The final letter of appointment i.e. permanent employment letter will provided to you post clearing the training which will be after 3 months from your DOJ based upon your performance in training session.

You are requested to sign and return the duplicate copy of this letter as a token of your acceptance of the above offer.

Employee Name: Monika Satya

DOJ: 23rd May, 2016



(Authorized Signatory)

(Employee Signature)



Ms. Karina Agarwal

Address: Banasthali Vidyapith C-62, Sarojini Marg, C- Scheme, Jaipur, Rajasthan 302001.

LETTER OF INTENT

Dear Ms. Karina Agarwal,

This is with respect to your campus interview which you had with us. We are pleased to extend you an offer of employment with The Vertical Recruiters, Delhi. This letter will officially confirm your terms of employment.

- a) You will be designated as an HR Recruiter.
- b) You will be entitled to get a stipend amount of **Rs.12,000/-** fixed per month for first 3 months. After 3 months your compensation will be revised to **Rs.15,000/-** fixed per month which will depend on your performance as discussed and agreed at the interview time.

The hard copy of original offer letter will be handed over to you on your DOJ with the company i.e. **23rd May, 2016.**

The final letter of appointment i.e. permanent employment letter will provided to you post clearing the training which will be after 3 months from your DOJ based upon your performance in training session.

You are requested to sign and return the duplicate copy of this letter as a token of your acceptance of the above offer.

Employee Name: Karina Agarwal

DOJ: 23rd May, 2016



(Authorized Signatory)



Ms. Kavya Sharma

Address: Banasthali Vidyapith

C-62, Sarojini Marg, C- Scheme, Jaipur, Rajasthan 302001.

LETTER OF INTENT

Dear Ms. Kavya Sharma,

This is with respect to your campus interview which you had with us. We are pleased to extend you an offer of employment with The Vertical Recruiters, Delhi. This letter will officially confirm your terms of employment.

- a) You will be designated as an **HR Recruiter**.
- b) You will be entitled to get a stipend amount of **Rs.12,000/-** fixed per month for first 3 months. After 3 months your compensation will be revised to **Rs.15,000/-** fixed per month which will depend on your performance as discussed and agreed at the interview time.

The hard copy of original offer letter will be handed over to you on your DOJ with the company i.e. **23rd May, 2016.**

The final letter of appointment i.e. permanent employment letter will provided to you post clearing the training which will be after 3 months from your DOJ based upon your performance in training session.

You are requested to sign and return the duplicate copy of this letter as a token of your acceptance of the above offer.

Employee Name: Kavya Sharma

DOJ: 23rd May, 2016



(Authorized Signatory)

(Employee Signature)



Ms. Neha Agarwal

Address: Banasthali Vidyapith

P.O. Banasthali Vidyapith, Vanasthali,

Dist-Tonk, Rajasthan-304022

LETTER OF INTENT

Dear Ms. Neha Agarwal,

This is with respect to your campus interview which you had with us. We are pleased to extend you an offer of employment with The Vertical Recruiters, Delhi. This letter will officially confirm your terms of employment.

- a) You will be designated as an **HR Recruiter**.
- b) You will be entitled to get a stipend amount of **Rs.12,000/-** fixed per month for first 3 months. After 3 months your compensation will be revised to **Rs.15,000/-** fixed per month which will depend on your performance as discussed and agreed at the interview time.

The hard copy of original offer letter will be handed over to you on your DOJ with the company i.e. **23rd May, 2016.**

The final letter of appointment i.e. permanent employment letter will provided to you post clearing the training which will be after 3 months from your DOJ based upon your performance in training session.

You are requested to sign and return the duplicate copy of this letter as a token of your acceptance of the above offer.

Employee Name: Neha Agarwal

DOJ: 23rd May, 2016



(Authorized Signatory)

(Employee Signature)



Ms. Nikita Khatri

Address: Banasthali Vidyapith

P.O. Banasthali Vidyapith, Vanasthali,

Dist-Tonk, Rajasthan-304022

LETTER OF INTENT

Dear Ms. Nikita Khatri,

This is with respect to your campus interview which you had with us. We are pleased to extend you an offer of employment with The Vertical Recruiters, Delhi. This letter will officially confirm your terms of employment.

- a) You will be designated as an HR Recruiter.
- b) You will be entitled to get a stipend amount of **Rs.12,000/-** fixed per month for first 3 months. After 3 months your compensation will be revised to **Rs.15,000/-** fixed per month which will depend on your performance as discussed and agreed at the interview time.

The hard copy of original offer letter will be handed over to you on your DOJ with the company i.e. **23rd May, 2016.**

The final letter of appointment i.e. permanent employment letter will provided to you post clearing the training which will be after 3 months from your DOJ based upon your performance in training session.

You are requested to sign and return the duplicate copy of this letter as a token of your acceptance of the above offer.

Employee Name: Nikita Khatri

DOJ: 23rd May, 2016



(Authorized Signatory)



Ms. Noopur Agrawal

Address: Banasthali Vidyapith

P.O. Banasthali Vidyapith, Vanasthali, Dist-Tonk, Rajasthan-304022

LETTER OF INTENT

Dear Ms. Noopur Agrawal,

This is with respect to your campus interview which you had with us. We are pleased to extend you an offer of employment with The Vertical Recruiters, Delhi. This letter will officially confirm your terms of employment.

- a) You will be designated as an **HR Recruiter**.
- b) You will be entitled to get a stipend amount of **Rs.12,000/-** fixed per month for first 3 months. After 3 months your compensation will be revised to **Rs.15,000/-** fixed per month which will depend on your performance as discussed and agreed at the interview time.

The hard copy of original offer letter will be handed over to you on your DOJ with the company i.e. **23rd May, 2016.**

The final letter of appointment i.e. permanent employment letter will provided to you post clearing the training which will be after 3 months from your DOJ based upon your performance in training session.

You are requested to sign and return the duplicate copy of this letter as a token of your acceptance of the above offer.

Employee Name: Noopur Agrawal

DOJ: 23rd May, 2016



(Authorized Signatory)

(Employee Signature)



Ms. Priyanka Pal

Address: Banasthali Vidyapith

P.O. Banasthali Vidyapith, Vanasthali, Dist-Tonk, Rajasthan-304022

LETTER OF INTENT

Dear Ms. Priyanka Pal,

This is with respect to your campus interview which you had with us. We are pleased to extend you an offer of employment with The Vertical Recruiters, Delhi. This letter will officially confirm your terms of employment.

- a) You will be designated as an **HR Recruiter**.
- b) You will be entitled to get a stipend amount of **Rs.12,000/-** fixed per month for first 3 months. After 3 months your compensation will be revised to **Rs.15,000/-** fixed per month which will depend on your performance as discussed and agreed at the interview time.

The hard copy of original offer letter will be handed over to you on your DOJ with the company i.e. **23rd May, 2016.**

The final letter of appointment i.e. permanent employment letter will provided to you post clearing the training which will be after 3 months from your DOJ based upon your performance in training session.

You are requested to sign and return the duplicate copy of this letter as a token of your acceptance of the above offer.

Employee Name: Priyanka Pal

DOJ: 23rd May, 2016



(Authorized Signatory)

(Employee Signature)



Ms. Saristi Sharma

Address: Banasthali Vidyapith

 $P.O.\ Banasthali\ Vidyapith,\ Vanasthali,$

Dist-Tonk, Rajasthan-304022

LETTER OF INTENT

Dear Ms. Saristi Sharma,

This is with respect to your campus interview which you had with us. We are pleased to extend you an offer of employment with The Vertical Recruiters, Delhi. This letter will officially confirm your terms of employment.

- a) You will be designated as an **HR Recruiter**.
- b) You will be entitled to get a stipend amount of **Rs.12,000/-** fixed per month for first 3 months. After 3 months your compensation will be revised to **Rs.15,000/-** fixed per month which will depend on your performance as discussed and agreed at the interview time.

The hard copy of original offer letter will be handed over to you on your DOJ with the company i.e. **23rd May, 2016.**

The final letter of appointment i.e. permanent employment letter will provided to you post clearing the training which will be after 3 months from your DOJ based upon your performance in training session.

You are requested to sign and return the duplicate copy of this letter as a token of your acceptance of the above offer.

Employee Name: Saristi Sharma

DOJ: 23rd May, 2016



(Authorized Signatory)

(Employee Signature)



Ms. Shreya Garg

Address: Banasthali Vidyapith

P.O. Banasthali Vidyapith, Vanasthali,

Dist-Tonk, Rajasthan-304022

LETTER OF INTENT

Dear Ms. Shreya Garg,

This is with respect to your campus interview which you had with us. We are pleased to extend you an offer of employment with The Vertical Recruiters, Delhi. This letter will officially confirm your terms of employment.

- a) You will be designated as an **HR Recruiter**.
- b) You will be entitled to get a stipend amount of **Rs.12,000/-** fixed per month for first 3 months. After 3 months your compensation will be revised to **Rs.15,000/-** fixed per month which will depend on your performance as discussed and agreed at the interview time.

The hard copy of original offer letter will be handed over to you on your DOJ with the company i.e. **23rd May, 2016.**

The final letter of appointment i.e. permanent employment letter will provided to you post clearing the training which will be after 3 months from your DOJ based upon your performance in training session.

You are requested to sign and return the duplicate copy of this letter as a token of your acceptance of the above offer.

Employee Name: Shreya Garg

DOJ: 23rd May, 2016



(Authorized Signatory)



Ms. Swati Sharma

Address: Banasthali Vidyapith

P.O. Banasthali Vidyapith, Vanasthali,

Dist-Tonk, Rajasthan-304022

LETTER OF INTENT

Dear Ms. Swati Sharma,

This is with respect to your campus interview which you had with us. We are pleased to extend you an offer of employment with The Vertical Recruiters, Delhi. This letter will officially confirm your terms of employment.

- a) You will be designated as an HR Recruiter.
- b) You will be entitled to get a stipend amount of **Rs.12,000/-** fixed per month for first 3 months. After 3 months your compensation will be revised to **Rs.15,000/-** fixed per month which will depend on your performance as discussed and agreed at the interview time.

The hard copy of original offer letter will be handed over to you on your DOJ with the company i.e. **23rd May, 2016.**

The final letter of appointment i.e. permanent employment letter will provided to you post clearing the training which will be after 3 months from your DOJ based upon your performance in training session.

You are requested to sign and return the duplicate copy of this letter as a token of your acceptance of the above offer.

Employee Name: Swati Sharma

DOJ: 23rd May, 2016



(Authorized Signatory)



Ms. Swati Sharma

Address: Banasthali Vidyapith

P.O. Banasthali Vidyapith, Vanasthali,

Dist-Tonk, Rajasthan-304022

LETTER OF INTENT

Dear Ms. Swati Sharma,

This is with respect to your campus interview which you had with us. We are pleased to extend you an offer of employment with The Vertical Recruiters, Delhi. This letter will officially confirm your terms of employment.

- a) You will be designated as an HR Recruiter.
- b) You will be entitled to get a stipend amount of **Rs.12,000/-** fixed per month for first 3 months. After 3 months your compensation will be revised to **Rs.15,000/-** fixed per month which will depend on your performance as discussed and agreed at the interview time.

The hard copy of original offer letter will be handed over to you on your DOJ with the company i.e. **23rd May, 2016.**

The final letter of appointment i.e. permanent employment letter will provided to you post clearing the training which will be after 3 months from your DOJ based upon your performance in training session.

You are requested to sign and return the duplicate copy of this letter as a token of your acceptance of the above offer.

Employee Name: Swati Sharma

DOJ: 23rd May, 2016



(Authorized Signatory)

Hi Megha,		
Good Morning!		
	onversation regarding the profiles please find attached the expansion appeared for the first profile. I will be sharing other prof	
Thanks & Regards, Nandita Mittal [Quoted text hidden]		
Megha Agarwal <megha.agar Fo: IIC/Banasthali University <i Cc: Gargi Pant <gargipant87@< td=""><td></td><td>Thu, Jan 14, 2016 at 2:22 PM</td></gargipant87@<></i </megha.agar 		Thu, Jan 14, 2016 at 2:22 PM
Sure Nandita.		
Thanks for your help.		
Kind Regards,		
[Quoted text hidden]		
Megha Agarwal <megha.agar Fo: IIC/Banasthali University <i< td=""><td></td><td>Mon, May 16, 2016 at 3:22 PM</td></i<></megha.agar 		Mon, May 16, 2016 at 3:22 PM
		Mon, May 16, 2016 at 3:22 PM
Го: IIC/Banasthali University <i Hi Avichal,</i 		
Го: IIC/Banasthali University <i Hi Avichal,</i 	iic@banasthali.in>	
To: IIC/Banasthali University <i as="" avichal,="" discussed,="" hi="" requesting="" td="" you<=""><td>iic@banasthali.in></td><td></td></i>	iic@banasthali.in>	
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Cc: Gargi Pant <gargipant87@gmail.com>, Smriti Sharma <smriti.1978@yahoo.com>

Regards,

Megha

From: IIC/Banasthali University [mailto:iic@banasthali.in]

Sent: 14 January 2016 11:42

[Quoted text hidden]

[Quoted text hidden]



March 31, 2016

Deoyani Pareek 3, Sri Shanta Puri, Banasthali University.

CONFIDENTIAL

3rd to 11th floors, Block-A4 IT/ITEs SEZ of DLF Limited Village - Silokhera, Sec-30 Gurgaon (Haryana) 122002 India T | +91 124 679 7000

ZS Associates India Pvt. Ltd.

T | +91 124 679 7000 F | +91 124 679 7001 www.zsassociates.com SALES+MARKETING

Dear Deoyani,

We are pleased to extend you an offer to join ZS Associates India Pvt. Ltd. ('ZS') as an Operations Delivery Associate in our Business Operations capability group, to be based in our New Delhi office. We hope that you give this opportunity with ZS serious consideration.

ZS has a very special culture of collaboration and innovation. We focus our attention on producing client work of outstanding quality, and we share a belief in learning, self-improvement and expertise as a means to achieving that quality.

Salary: Your annual gross salary will be INR 275,000, inclusive of your basic, fixed allowances and provident fund contributions; all associates are paid on the last working day of every month. For salary details, please refer to Appendix 1.

Cost-of-Living Adjustment: ZS has multiple office locations, and a cost-of-living difference exists among the different geographic areas. The cost-of-living adjustment is calculated based on a number of factors, primarily the local cost-of-living relative to the Pune area and your specific salary level. The cost-of-living adjustment fluctuates from year to year, and is not linked to performance or merit, but is a separate income addition. At higher salary levels, this adjustment diminishes and eventually disappears. The current annual cost-of-living adjustment for your salary level is INR 22,000; this amount will be reviewed again in June 2016 and could change at that time.

Performance Bonus: ZS associates receive performance bonuses at the end of each year, based on eligible wages earned during the calendar year. In your joining year, this bonus will be up to 10% of your ZS gross salary income earned. Your performance and the company's results will determine your incentive compensation.

All bonuses are determined at the discretion of ZS, and are subject to all standard withholding taxes.

Emerging Leader Reward Program: The expertise you gain over your tenure is valuable to ZS and we recognize your continued commitment and progression toward becoming a future leader in the firm. ZS rewards this expertise through a tenure-based incentive which begins at your two-year anniversary. Payout details can be found in Appendix 1.

All bonuses are determined at the discretion of ZS, and are subject to all standard withholding taxes.



Provident Fund: When you begin employment with ZS, you will be enrolled in a Provident Fund account. The primary objective of this program is to provide long-term financial security for ZS employees, while reducing current tax exposure. Personal contributions to the account of up to 12% of basic salary will be deducted from your gross salary; the firm makes matching contributions to your account.

Gratuity: After you complete five years of continuous service, ZS will pay 15 days' salary for every completed year of service at the time of retirement or separation. The maximum amount payable is governed by the Gratuity Law.

In addition to components of the offer detailing direct compensation described above, this offer also includes elements describing non-cash benefits of employment with ZS. You will be eligible for all of the following benefits as of your start date with ZS. Benefits described are subject to taxes based on the prevailing government guidelines.

Annual Leave, Holidays and Sick Time: We provide 25 days of paid annual leave per year, inclusive of privilege and casual leave, on a pro-rata basis. Any accrued annual leave balance in excess of 10 days is encashed each January. In addition, ZS has designated paid holidays and permits up to seven paid sick days per year.

Insurance: We offer a group insurance plan to cover hospitalization expenses for employees and up to three dependent family members (defined as parents, spouse or children). Additionally, ZS pays for an annual Executive Health Check. ZS provides accident insurance and business travel insurance for employees. ZS also provides life insurance coverage in the amount of three times your annual gross salary, with ZS paying these premiums in full. Details about these benefits are available upon request.

Meals and Transportation: ZS provides meals during regular working hours and based on project needs. ZS also arranges shared daily commute transit for employees within defined geographic zones. For details please refer to Appendix 2.

Broadband access: ZS will provide a broadband allowance of INR 1,500 per month through payroll. We will also reimburse a one-time 'installation charge' of INR 500 against the receipt from your broadband service provider. We expect that you install a high-speed broadband connection at home to enable you to work remotely for project demands, and recommend at least a 2.0 MBPS wired connection. ZS retains the right to conduct random audits to ensure appropriate use of the allowance.

Finally, the following elements of your offer relate to logistics: getting you to ZS and getting you started.

Relocation: We will provide relocation assistance to help you move closer to your ZS office. If you are relocating from another city, ZS provides the following support:

- ZS will arrange train/air tickets from your college/home location to your ZS office location. A ZS representative will contact you to discuss relevant details.
- Upon your arrival, ZS will provide up to two weeks (14 days) of temporary guest house accommodation on a twin sharing basis. ZS will direct pay the guest house accommodation.



- Residence search assistance will be provided, with use of an office cab for two weekend days for up to four hours maximum a day.
- ZS will provide a onetime relocation allowance of INR 30,000 to Associates through the second month's payroll. If you do not complete one full year (12 months) of continuous full-time employment with ZS, then you agree to refund the relocation allowance and the expenses incurred for the accommodation and travel entirely. The relocation allowance is considered taxable income.

If you are relocating within New Delhi, ZS will provide you with relocation assistance if you wish to relocate from Zone 3 localities to Zone 1 or Zone 2. For more details, please contact Diana Furtado (diana.furtado@zsassociates.com).

Employment and Confidentiality Agreement: Along with this offer, we are sending you the terms and conditions of employment for this position with ZS, which includes stipulations regarding the use of confidential information of our clients, as well as the development and use of ZS proprietary software and processes. When you accept the ZS offer, you will sign a copy of this agreement electronically. If you have questions regarding this agreement, please do not hesitate to ask.

ZStart and Orientation: ZS runs an new hire induction and training program for new and returning ZS associates four times each year. This training program is designed to provide a deeper view of the issues you will solve and the skills you will develop at ZS. It also provides an excellent opportunity to get to know other new ZS associates. New associates who begin employment between ZStart sessions participate in an office-based Orientation program to gain a basic understanding of ZS culture and work.

Start Date and Formalities: We prefer that individuals start employment with ZS on Mondays. Once you accept our employment offer, a Human Resources representative will contact you to finalize a start date.

This offer is subject to verification of original certificates of educational qualifications and other documents listed below. At the time of joining, you must bring the following:

- Original certificates of all educational qualifications, each with a photocopy
- Proof of age (Pan Card or Passport photocopy)
- Relieving letter photocopy
- Photocopy of the latest salary slip from your current employer (if employed)
- Two passport-size photographs

We are excited about the possibility of you starting your ZS career in this position. Please indicate your acceptance of our employment offer by signing a copy of this letter and send a scanned copy to seema.barage@zsassociates.com.

Please know that we would like to hear from you regarding your decision as soon as possible. We will consider this offer to be valid until **April 10, 2016.**

The elements of this offer are personal and specific to you, and accordingly, we do not consider them appropriate to be shared with colleagues or the general public. All details conveyed in this offer are based on our understanding of your **expected completion of**



degree program, availability and likely start timing. We describe benefits and conditions currently in force as of today and expected to be ongoing at the time you join. If, in the course of your interviews, we solicited references or indicated the need for a background check, this offer is contingent upon successful completion of reference and/or background checks. If you have any questions about any of the elements of this offer, or would like to discuss the job further, please do not hesitate to call me.

We look forward to you joining ZS and helping ZS (and you!) to continue to grow and prosper in the future!

Sincerely,
Mingant
Abhijit Nimgaonkar
Office Managing Principal
Signature:
Name as it appears on PAN card or passport:
Date Signed:



APPENDIX 1

Salary Break up Details

ZS Associates (India) Pvt. Ltd.	
	Annual INR
Gross	261,800
Basic	110,000
HRA	55,000
LTA	9,167
Medical	15,000
Special Allowance	72,633
Retirals	
Employer's contribution to <i>Provident Fund</i>	13,200
Gratuity - payable on completing 5 years of continuous service with ZS Ind Pvt Ltd as per the payment of gratuity act 1972; first year's provision being	5,000
ZS Gross (Gross + PF)	275,000
Performance Bonus	27,500
Linked to performance (up to a max. 10% of ZS gross salary; pay-out at the end of calendar year, depending on individual performance), up to a maximum of	
Cash Benefit	
Broadband Allowance (ZS will provide a broadband allowance of INR 1,500 per month, through payroll)	18,000

Emerging Leaders Reward Program (ELRP) – Payout schedule

	Tenure in M	onths					
	At the end	At the end of					
Payout	of the	the Quarter	Total IND 200 000				
months	Quarter of	of	Total = INR 200,000				
	24 th month	30 th month	36 th month	42 th month	48 th month	54 th month	
	INR 20,000	INR 20,000	INR 30,000	INR 30,000	INR 50,000	INR 50,000	



Benefit Details

ZS provides the following additional benefits:

Convenience Benefits:

- Local Transportation: A shared pickup and drop from residence to office for all employees residing within defined zones.
- Advance Toward Home Deposit: An interest free advance up to INR 75,000 against lease agreement, recovered over a period of 06 months through payroll.
- Relocation Allowance: A onetime relocation allowance of INR 30,000 to Associates
 through the second month's payroll, if relocating from other city. If you do not
 complete one full year (12 months) of full-time employment, you agree to refund the
 relocation allowance and the expenses incurred for the accommodation and travel
 entirely. This relocation allowance is considered taxable income.

Health and Wellness Benefits:

- **Group Medical Insurance:** A Sum Assured of INR 300,000 for Associates, Associate Consultants and Consultants and INR 400,000 for Managers and above. Employee can nominate up to 3 dependent family members
- Life Insurance Coverage: 3 times your annual gross salary
- Accident Policy: A Sum Assured of INR 1,000,000
- Executive Health Checkup: Annual Executive Health Checkup facility through a leading hospital chain for all employees and their spouses
- Meals: Breakfast, Lunch, Dinner and Snacks served in office on all working days
- **Leaves:** 25 days of vacation per calendar year and up to 7 days of sick leave on Prorata basis



APPENDIX 2

Local Transport Service

Please find below details related to the daily shared transportation service which is a part of the non-cash benefits.

Local Transport Service

We have broadly divided the New Delhi region into 3 zones. Please note that this list, while comprehensive, is by no means exhaustive. If you are planning to relocate to, or current reside in, New Delhi, we recommend that you find housing ideally within Zone 1 (the preferred locations) or within Zone 2 (other localities some distance away from the office). If you choose to live in one of the Zone 3 localities, you would need to come to the closest "pickup node" by a specific time, and ZS transport would be provided to bring you to the office from this location.

Zone 1: Ideal	Entire Gurgaon region
Zone 2: Acceptable	South Delhi, Central Delhi, West Delhi and East Delhi Locations The following areas will <u>not</u> be considered to be part of this region: Anand Parvat, Sadar Bajar, Darya Ganj, Chandini Chowk, Sabji Mandi, Chawdi Bazar, Pahad Ganj, Jama Masjid, Jahangir, Puir, Adarsh Nagar, Model Town, Timar Pur, Mukharjee Nagar, Kingsway Camp, Wazir Bad, Wazir Pur, Buradi, Narela, Samay Pur Badli, Rithala, Nangloi, Mangol Puri, Bhajan Pura, Sarai Kale Kha, Yamuna Vihar, Dilshag Garden, Shahadra, Gandhi Nagar, Seelam Pur, Krishna Nagar, Geeta Colony, Shastri Nagar, Seema Puri, Loni Road, Suraj Mal Vihar, Jhil Mil Colony, Mundka, Karawal Nagar, Dayal Pur, Sonia Vihar, Vivek Vihar, Jagar Puri, Madan Pur Khadar, Sarita Vihar, Badar Pur, Jasola Vihar, Taj Pur, Meetha Pur, Tuglaka Bad, Azad Pur, Ballabh Garh, Bahadur Garh, Najafgarh, Rewari, Tawdu, Sohna, Manesar.
Zone 3: No Service	Noida, Gaziabad, Faridabad or other areas not covered in the Ideal and Acceptable zone

For more details on the transportation guidelines, please feel free to contact Gautam Negi (gautam.negi@zsassociates.com) from the transport team.



Sharda Centre, Off Karve Road, Pune 411004, Maharashtra, India.

Tel: +91 20 6601 8100 Fax: +91 20 2542 4466

techmahindra.com

Registered Office:

Gateway Building, Apollo Bunder

Mumbai 400 001

Ref: / /Permt Date: 26-April-2016

Ms Priyanka Pareek 48, Arvind Niwas, Banasthali Vidyapith, Dist. Tonk, Rajasthan, India

Phone No. 7737559526

Subject - Offer of Appointment

Dear Priyanka Pareek,

It is our pleasure to welcome you to Tech Mahindra Limited.

- 1. With reference to our discussions, we are pleased to offer you appointment in our Organization as **Business Associate** on **U2** band, operating out of our **Hyderabad** office.
- 2. Your "Annual Total Cash Compensation" will be **Rs 3, 59,668 INR (Rupees Three Lakhs Fifty nine thousand Six hundred and Sixty Eight only).** Please refer **Annexure-A** for details on the compensation and statutory deductions.
- 3. Your remuneration package is strictly confidential between you and here after, referred as The Company and should not be discussed with anyone nor divulged to anyone in any manner whatsoever.
- 4. Your employment with us will be governed by terms and conditions as specified in Annexure-B.
- 5. You are required to join on **17-May -2016** at the below mentioned location. The Offer stands withdrawn thereafter, unless the date is extended and communicated to you in writing.
- 6. On the date of joining, you are requested to report to **Bijita Das** at 9:30 AM to complete the joining formalities at **Tech Mahindra LTD, TMLW Building**, **Plot no 35 & 36**, **Hi-tech City Layout**, **Madhapur**, **Hyderabad 500081**. **Ph No.**: **91 40 30636363**. At the time of joining, you are expected to carry originals of the documents as per **Annexure D** and submit the copies of the same to the HR Team.
- 7. Please note that this Offer is subject to your being given a clear background check either at the time of reporting/joining or thereafter depending upon our receipt of the background check report from the agency.
- 8. Kindly acknowledge acceptance of this Offer of Appointment by signing and returning the 'acceptance copy' to **Sneha Jhanjee** latest by **5- May-2016.**



Sharda Centre, Off Karve Road, Pune 411004, Maharashtra, India.

Tel: +91 20 6601 8100 Fax: +91 20 2542 4466

techmahindra.com

Registered Office:

Gateway Building, Apollo Bunder

Mumbai 400 001

- For any clarification / further Information on-
 - Employment terms and conditions, please get in touch with **Sneha Jhanjee**(E-Mail: SJ00422588@Techmahindra.com)
 - On boarding logistics / operations, kindly drop a mail to https://www.hub.com.nect@techmahindra.com (Please quote the Reference No. as mentioned above in emails)

For Tech Mahindra Limited

Harshvendra Soin

Head- Global Leadership Acquisition & Development

Encl: Annexure-A (Salary Structure), Annexure-B (Important / Indicative Terms & Conditions of Employment), Annexure-C (Medical Self declaration), Annexure-D (Check List of Documents), Annexure-E (Confidentiality Agreement), Annexure F – Intellectual property Assignment, Annexure-G – General Covenant, Annexure H -(Code of Conduct and Ethics).

Accepted Date: Signature of Candidate:



Sharda Centre, Off Karve Road, Pune 411004, Maharashtra, India.

Tel: +91 20 6601 8100 Fax: +91 20 2542 4466

techmahindra.com

Registered Office:

Gateway Building, Apollo Bunder

Mumbai 400 001

Annexure - A

NAME	Priyanka Pareek				
TITLE	Business Associate				
BAND	U2	U2			
LOCATION	Hyderabad				
COMPONENTS		Per Annum (All figures in Indian Rupees)			
BASIC (@30% C	OF TOTAL FIXED PAY)	94,500			
HRA (@50% OF	BASIC)	47,250			
CONVEYANCE		19,200			
BONUS / STATUTORY BONUS 24,000					
EMPLOYER'S CONTRIBUTION TO PROVIDENT FUND (@12% OF BASIC PAY) 11,340					
FLEXIBLE COMPONENTS OF TFP 1,18,710					
TOTAL FIXED P	ΑΥ(Α)	3,15,000			
TOTAL VARIABLE PAY (TVP) (Per Annum) (B) 35,000					
ADDITIONAL BENEFITS(C)					
GRATUITY		4,546			
INSURANCE PREMIUMS (towards GTLI, GMIP AND GPAI) 5,122					
TOTAL COST TO	O COMPANY (D) = (A) + (B)	3, 59,668			

- 1. <u>Salary:</u> Your salary will be paid monthly through bank transfer on the last day of the month, for which you would be required to open a Bank A/c with any of the Companies specified Bank/s. Disbursement of Salary is subject to your regular attendance, submission and updation of Permanent Account Number (PAN) details in the company's records.
- **2.** <u>Flexible Benefit Plan (as applicable)</u>: Associates will also be given an option of restructuring their Flexible component of their TFP as per the "Flexi Benefit Plan' under the following heads as per eligibility specified in the applicable policy:

Component	Max Limit
Leave Travel Assistance	20,000
Medical Reimbursement	15,000
Mobo Money (Max Rs1100 per month)	13,200
Residential Telephone Reimbursement	NA
Superannuation	NA
National Pension Scheme	NA

(Contd...)



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Mumbai 400 001

Annexure - A (Contd...)

Post utilization of applicable max limits as mentioned above, balance amount if any, shall be paid as taxable amount under Additional Personal Pay component

- 3. Additional Benefits: Associates shall be eligible for below mentioned benefits:
 - a) Group Term Life Insurance (GTLI) Coverage: You would be eligible to be covered under the Group Term Life Insurance Cover, providing Life Insurance Coverage to the associates by paying a lump sum benefit of INR. 20,00,000 to the beneficiary on the unfortunate death of the associate
 - **b) Group Medical Coverage Plan (GMIP):** You would also be enrolled under the existing Medical Insurance scheme of the company with a cover of **INR 3,00,000** (floating cover) applicable to Self, Spouse, 2 children & 2 parents. Cost of coverage of parents (if opted for) will be borne by you. If enrolment of parents is not opted for, the applicable cover (for self only OR self + spouse + up to 2 children) will be **INR 2,00,000**.
 - c) Group Personal Accident Insurance (GPAI) coverage: You would be enrolled under the Company's GPAI scheme with a cover of up to INR 5,00,000 payable in case of permanent disablement arising out of any unfortunate event of an accident.

4. Deductions:

- 1. The Company shall make any deductions from the salary, as it may be stated in the respective policies from time to time. For example, deductions towards company provided transport, non-adherence as per disciplinary policies etc.
- 2. Statutory Deductions: Tech Mahindra Limited. shall make necessary statutory deductions from your gross salary and directly pay on your behalf to the concerned authorities. In the instances where the Company is not under an obligation to make these deductions, you will agree to make such payments to the concerned authorities. And also, you shall, upon request by Tech Mahindra, provide documents/proofs of such payments.

Notes:

- 1. Bonus / Statutory Bonus, if applicable as per The Payment of Bonus Act, 1965, shall be paid in 12 equal monthly instalments in advance.
- 2. For purpose of contribution to PF, Gratuity, Superannuation, if any, and encashment of leave, notice period etc., computations will be on Basic Pay.
- 3. Total Variable Pay (TVP) amount mentioned is maximum amount based on 100% performance; TVP shall be payable as per Variable Pay Policy applicable for the Financial Year.



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techmahindra.com

Registered Office:

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Mumbai 400 001

Annexure – H

PROOF OF ACCEPTANCE OF
Code of Ethical Business Conduct (CEBC)
And
Statement of Policies and Procedures for Preventing Insider Trading

То
Tech Mahindra Ltd.
Date of Joining:
Dear Sir/Madam,

______ Associate Id No _____

(Associate) of Tech Mahindra Ltd, do hereby state to have read and accepted that Tech Mahindra Code of Ethical Business Conduct (CEBC) and Statement of policies and Procedures for Preventing Insider Trading. In Company website (www.techmahindra.com >> Investors >> Overview),

I have read and fully understood the above stated code of conduct and Ethics for directors and Associates and Statement of Policies and Procedures for preventing Insider Trading and shall abide by the policies, procedures and Principles contained therein.

I understand that any misinterpretation and /or false understanding given herein may attract penalties as laid down under the policy.

For and on Behalf Of **Tech Mahindra Limited**

Signature of the Associate

Harshvendra Soin

Head- Global Leadership Acquisition & Development



Feedback of Club Mahindra Delhi location

Nakul Sharma <nakul@gnb.co.in>

Sat, Mar 26, 2016 at 10:32 AM

To: IIC/Banasthali University <iic@banasthali.in>, smriti.1978@yahoo.com

Cc: gaurav@gnb.co.in, paramgnb11@gmail.com

Dear Avichal,

Please find the feedback of Candidate's who went for the interview of Club Mahindra Delhi location...

S no.	Name of candidate	Profile	Location	Feedback
1.	Madhu Sharma	CDSO	Delhi	Selected
2.	Jharna	CDSO	Delhi	Hold
3.	Bhoomika	CDSO	Delhi	Selected
4.	Deepanshi	CDSO	Delhi	Hold

- Selected Candidate's has to join the organization on 14th, April, 2016, Please make sure their availability.
- Offer letter will be sent to the Candidate's e-mail i.d and they need to give the confirmation for the offer.
- Hold Candidate's can be consider for the other profile as well, will intimate you very soon.
- Congratulation AVICHAL..... YOUR EFFORT ARE REALLY APPRECIABLE...
- It lead's to the strong association with Banasthali..



Thanks & Regards :-

Nakul Sharma - (Branch Manager)



Confirmation Letter

Nakul Sharma <nakul@gnb.co.in>

Fri, Apr 8, 2016 at 3:03 PM

To: IIC/Banasthali University <iic@banasthali.in>

Cc: gaurav@gnb.co.in, Nakul Sharma <nakul@gnb.co.in>

Dear Deepanshi,

We take great pleasure in inviting you to be a part of Mahindra Holidays.

We are pleased to confirm that we would like to appoint you as **Tele Marketing Executive for Jaipur location.** The CTC offered is 1.86 lakh p.a.

Your appointment will commence from the date on which you join Mahindra Holidays. As mutually agreed, you would join on or before **09**th **April 2016.**



Thanks & Regards :-

Nakul Sharma - (Branch Manager)

Gallop & Bounce HR Services Pvt Ltd.,

II Floor, S-19, JDA Central Market,

Amrapali Circle, Vaishali Nagar,

Jaipur (Rajasthan)

Mobile No + 91-7822802247

II Floor , S-19, JDA Central Market, Amrapali Circle, Vaishali Nagar, Jaipur (Rajasthan) Mobile No + 91-7822802247 I am feeling very glad to inform you that Club Mahindra has selected 6 Student out of 7 for the various profile from Banasthali University

. They all need to report the Club Mahindra Jaipur office On 8th, March, 2016 (Tuesday) at 10 A.M.

➤ Request you to provide the N.O.C on immediate basis so that they can join on 08-03-2016.Please Find the feedback of candidates....

S No.	Name	Company	Profile	Feedback	CTC (Rupees)
1.	Sonali Shukla	Club Mahindra	CDSO	Selected	2.50 Lac/Annum
2.	Harsha Srivastava	Club Mahindra	НС	Selected	2.40 Lac/Annum
3.	Anjali Gairola	Club Mahindra	HC	Selected	2.40 Lac/Annum
4.	Disha Dubey	Club Mahindra	TME	Selected	1.86 Lac/Annum
5.	Heena Mishra	Club Mahindra	TME	Selected	1.86 Lac/Annum
6.	Priya Sharma	Club Mahindra	TME	Selected	1.86 Lac/Annum
7.	Bhoomika Srivastava	Club Mahindra	CDSO/HC	HOLD	

> Feel free to have any kind of discussion with our team. It was really Excellent experience with your institute, We look forward to have strong association with Banasthali University....

Thanks & Regards :-

Nakul Sharma

Branch Manager

Gallop & Bounce HR Services Pvt Ltd.,

Il Floor, S-19, JDA Central Market,

Amrapali Circle, Vaishali Nagar,

Jaipur (Rajasthan)

Mobile No + 91-7822802247



Sharda Centre, Off Karve Road, Pune 411004, Maharashtra, India.

Tel: +91 20 6601 8100 Fax: +91 20 2542 4466

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Registered Office:

Gateway Building, Apollo Bunder

Mumbai 400 001

Date: 26-April-2016

Ms Sheeza Zaman Rizvi Qtr no. ET-3, Armapore Estate, Kalpi Road, Kanpur-208009

Phone No. 8742854116

Ref: / /Permt

Subject - Offer of Appointment

Dear Sheeza Zaman Rizvi,

It is our pleasure to welcome you to Tech Mahindra Limited.

- 1. With reference to our discussions, we are pleased to offer you appointment in our Organization as **Business Associate** on **U2** band, operating out of our **Hyderabad** office.
- 2. Your "Annual Total Cash Compensation" will be Rs 3, 59,668 INR (Rupees Three Lakhs Fifty nine thousand Six hundred and Sixty Eight only). Please refer Annexure-A for details on the compensation and statutory deductions.
- 3. Your remuneration package is strictly confidential between you and here after, referred as The Company and should not be discussed with anyone nor divulged to anyone in any manner whatsoever.
- 4. Your employment with us will be governed by terms and conditions as specified in **Annexure-B.**
- 5. You are required to join on **17-May -2016** at the below mentioned location. The Offer stands withdrawn thereafter, unless the date is extended and communicated to you in writing.
- 6. On the date of joining, you are requested to report to **Bijita Das** at 9:30 AM to complete the joining formalities at **Tech Mahindra LTD, TMLW Building**, **Plot no 35 & 36**, **Hi-tech City Layout**, **Madhapur**, **Hyderabad 500081**. **Ph No.**: **91 40 30636363**. At the time of joining, you are expected to carry originals of the documents as per **Annexure D** and submit the copies of the same to the HR Team.
- 7. Please note that this Offer is subject to your being given a clear background check either at the time of reporting/joining or thereafter depending upon our receipt of the background check report from the agency.
- 8. Kindly acknowledge acceptance of this Offer of Appointment by signing and returning the 'acceptance copy' to **Sneha Jhanjee** latest by **27-April-2016.**



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- 9. For any clarification / further Information on-
 - Employment terms and conditions, please get in touch with Sneha Jhanjee(E-Mail: SJ00422588@Techmahindra.com)
 - On boarding logistics / operations, kindly drop a mail to <u>Hub.Connect@techmahindra.com</u>
 (Please quote the Reference No. as mentioned above in emails)

For Tech Mahindra Limited

Harchvendra Sein

Harshvendra Soin

Head- Global Leadership Acquisition & Development

<u>Encl</u>: Annexure-A (Salary Structure), Annexure-B (Important / Indicative Terms & Conditions of Employment), Annexure-C (Medical Self declaration), Annexure-D (Check List of Documents), Annexure-E (Confidentiality Agreement), Annexure F – Intellectual property Assignment, Annexure-G – General Covenant, Annexure H -(Code of Conduct and Ethics).

Accepted	
Date:	Signature of Candidate:



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Annexure - A

NAME	Sheeza Zaman Rizvi				
TITLE	Business Associate				
BAND	U2	U2			
LOCATION	Hyderabad				
COMPONENTS	·	Per Annum (All figures in Indian Rupees)			
BASIC (@30% (OF TOTAL FIXED PAY)	94,500			
HRA (@50% O	F BASIC)	47,250			
CONVEYANCE 19,200		19,200			
BONUS / STATUTORY BONUS 24,000					
EMPLOYER'S CONTRIBUTION TO PROVIDENT FUND (@12% OF BASIC PAY) 11,340					
FLEXIBLE COMPONENTS OF TFP 1,18,710					
TOTAL FIXED F	TOTAL FIXED PAY(A) 3,15,000				
TOTAL VARIA	35,000				
ADDITIONAL B	ENEFITS (C)				
GRATUITY		4,546			
INSURANCE PREMIUMS (towards GTLI, GMIP AND GPAI)		5,122			
TOTAL COST T	O COMPANY (D) = (A) + (B)	3, 59,668			

- 1. <u>Salary:</u> Your salary will be paid monthly through bank transfer on the last day of the month, for which you would be required to open a Bank A/c with any of the Companies specified Bank/s. Disbursement of Salary is subject to your regular attendance, submission and updation of Permanent Account Number (PAN) details in the company's records.
- **2.** <u>Flexible Benefit Plan (as applicable)</u>: Associates will also be given an option of restructuring their Flexible component of their TFP as per the "Flexi Benefit Plan' under the following heads as per eligibility specified in the applicable policy:

Component	Max Limit
Leave Travel Assistance	20,000
Medical Reimbursement	15,000
Mobo Money (Max Rs1100 per month)	13,200
Residential Telephone Reimbursement	NA
Superannuation	NA
National Pension Scheme	NA

(Contd...)



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Annexure - A (Contd...)

Post utilization of applicable max limits as mentioned above, balance amount if any, shall be paid as taxable amount under Additional Personal Pay component

- 3. Additional Benefits: Associates shall be eligible for below mentioned benefits:
 - a) Group Term Life Insurance (GTLI) Coverage: You would be eligible to be covered under the Group Term Life Insurance Cover, providing Life Insurance Coverage to the associates by paying a lump sum benefit of INR. 20,00,000 to the beneficiary on the unfortunate death of the associate
 - **b) Group Medical Coverage Plan (GMIP):** You would also be enrolled under the existing Medical Insurance scheme of the company with a cover of **INR 3,00,000** (floating cover) applicable to Self, Spouse, 2 children & 2 parents. Cost of coverage of parents (if opted for) will be borne by you. If enrolment of parents is not opted for, the applicable cover (for self only OR self + spouse + up to 2 children) will be **INR 2,00,000**.
 - c) Group Personal Accident Insurance (GPAI) coverage: You would be enrolled under the Company's GPAI scheme with a cover of up to INR 5,00,000 payable in case of permanent disablement arising out of any unfortunate event of an accident.

4. Deductions:

- 1. The Company shall make any deductions from the salary, as it may be stated in the respective policies from time to time. For example, deductions towards company provided transport, non-adherence as per disciplinary policies etc.
- 2. Statutory Deductions: Tech Mahindra Limited. shall make necessary statutory deductions from your gross salary and directly pay on your behalf to the concerned authorities. In the instances where the Company is not under an obligation to make these deductions, you will agree to make such payments to the concerned authorities. And also, you shall, upon request by Tech Mahindra, provide documents/proofs of such payments.

Notes:

- 1. Bonus / Statutory Bonus, if applicable as per The Payment of Bonus Act, 1965, shall be paid in 12 equal monthly instalments in advance.
- 2. For purpose of contribution to PF, Gratuity, Superannuation, if any, and encashment of leave, notice period etc., computations will be on Basic Pay.
- 3. Total Variable Pay (TVP) amount mentioned is maximum amount based on 100% performance; TVP shall be payable as per Variable Pay Policy applicable for the Financial Year.



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- 4. In addition to above, Associates carrying Individual Revenue Targets (Sales, Relationship Management etc) will be covered by the 'Performance Bonus Policy' or 'Sales Incentive Policy', as applicable.
- 5. Please note that the salary structure of The Company may be altered/modified at any time without any prior notice and your remuneration and other terms may accordingly be altered/ modified from time to time. Further salary, allowances and all other payments/benefits will be governed by The Company's rules as well as statutory provisions in force from time to time and subject to deduction of appropriate taxes at source.
- 6. Gratuity shall apply as per the 'Payment of Gratuity Act 1972'.

For Tech Mahindra Limited

Harshvendra Soin

Head- Global Leadership Acquisition & Development



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Annexure – H

PROOF OF ACCEPTANCE OF
Code of Ethical Business Conduct (CEBC)
And
Statement of Policies and Procedures for Preventing Insider Trading

То
Tech Mahindra Ltd.
Date of Joining:
Dear Sir/Madam,
1

______ Associate Id No _____

(Associate) of Tech Mahindra Ltd, do hereby state to have read and accepted that Tech Mahindra Code of Ethical Business Conduct (CEBC) and Statement of policies and Procedures for Preventing Insider Trading. In Company website (www.techmahindra.com >> Investors >> Overview),

I have read and fully understood the above stated code of conduct and Ethics for directors and Associates and Statement of Policies and Procedures for preventing Insider Trading and shall abide by the policies, procedures and Principles contained therein.

I understand that any misinterpretation and /or false understanding given herein may attract penalties as laid down under the policy.

For and on Behalf Of **Tech Mahindra Limited**

Signature of the Associate

Harshvendra Soin

Head- Global Leadership Acquisition & Development



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Mumbai 400 001

Date: 26-April-2016

Ref: / /Permt

Ms Surabhi Alsisaria C/o- Anand Kumar Alsisaria, New Town, Jamtara, Jharkhand, Pin-815351

Phone No. 08504021408

Subject - Offer of Appointment

Dear Surabhi Alsisaria,

It is our pleasure to welcome you to Tech Mahindra Limited.

- 1. With reference to our discussions, we are pleased to offer you appointment in our Organization as **Business Associate** on **U2** band, operating out of our **Hyderabad** office.
- 2. Your "Annual Total Cash Compensation" will be **Rs 3, 59,668 INR (Rupees Three Lakhs Fifty nine thousand Six hundred and Sixty Eight only).** Please refer **Annexure-A** for details on the compensation and statutory deductions.
- 3. Your remuneration package is strictly confidential between you and here after, referred as The Company and should not be discussed with anyone nor divulged to anyone in any manner whatsoever.
- 4. Your employment with us will be governed by terms and conditions as specified in **Annexure-B.**
- 5. You are required to join on **17-May -2016** at the below mentioned location. The Offer stands withdrawn thereafter, unless the date is extended and communicated to you in writing.
- 6. On the date of joining, you are requested to report to **Bijita Das** at 9:30 AM to complete the joining formalities at **Tech Mahindra LTD, TMLW Building**, **Plot no 35 & 36**, **Hi-tech City Layout**, **Madhapur**, **Hyderabad 500081**. **Ph No.**: **91 40 30636363**. At the time of joining, you are expected to carry originals of the documents as per **Annexure D** and submit the copies of the same to the HR Team.
- 7. Please note that this Offer is subject to your being given a clear background check either at the time of reporting/joining or thereafter depending upon our receipt of the background check report from the agency.
- 8. Kindly acknowledge acceptance of this Offer of Appointment by signing and returning the 'acceptance copy' to **Sneha Jhanjee** latest by **27-April-2016.**



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- For any clarification / further Information on-
 - Employment terms and conditions, please get in touch with **Sneha Jhanjee**(E-Mail: SJ00422588@Techmahindra.com)
 - On boarding logistics / operations, kindly drop a mail to https://www.hub.com.nect@techmahindra.com (Please quote the Reference No. as mentioned above in emails)

For Tech Mahindra Limited

Harshvendra Soin

Head- Global Leadership Acquisition & Development

Encl: Annexure-A (Salary Structure), Annexure-B (Important / Indicative Terms & Conditions of Employment), Annexure-C (Medical Self declaration), Annexure-D (Check List of Documents), Annexure-E (Confidentiality Agreement), Annexure F – Intellectual property Assignment, Annexure-G – General Covenant, Annexure H -(Code of Conduct and Ethics).

Accepted Date: Signature of Candidate:



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Annexure - A

NAME	NAME Surabhi Alsisaria	
TITLE	LE Business Associate	
BAND	AND U2	
LOCATION	LOCATION Hyderabad	
COMPONENTS	i	Per Annum (All figures in Indian Rupees)
BASIC (@30%	OF TOTAL FIXED PAY)	94,500
HRA (@50% OF BASIC)		47,250
CONVEYANCE		19,200
BONUS / STATUTORY BONUS		24,000
EMPLOYER'S CONTRIBUTION TO PROVIDENT FUND (@12% OF BASIC PAY)		11,340
FLEXIBLE COMPONENTS OF TFP		1,18,710
TOTAL FIXED PAY(A)		3,15,000
TOTAL VARIABLE PAY (TVP) (Per Annum) (B)		35,000
ADDITIONAL BENEFITS(C)		
GRATUITY		4,546
INSURANCE PF	REMIUMS (towards GTLI, GMIP AND GPAI)	5,122
TOTAL COST T	O COMPANY (D) = (A) + (B)	3, 59,668

- 1. <u>Salary:</u> Your salary will be paid monthly through bank transfer on the last day of the month, for which you would be required to open a Bank A/c with any of the Companies specified Bank/s. Disbursement of Salary is subject to your regular attendance, submission and updation of Permanent Account Number (PAN) details in the company's records.
- **2.** <u>Flexible Benefit Plan (as applicable)</u>: Associates will also be given an option of restructuring their Flexible component of their TFP as per the "Flexi Benefit Plan' under the following heads as per eligibility specified in the applicable policy:

Component	Max Limit
Leave Travel Assistance	20,000
Medical Reimbursement	15,000
Mobo Money (Max Rs1100 per month)	13,200
Residential Telephone Reimbursement	NA
Superannuation	NA
National Pension Scheme	NA

(Contd...)



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Annexure - A (Contd...)

Post utilization of applicable max limits as mentioned above, balance amount if any, shall be paid as taxable amount under Additional Personal Pay component

- 3. Additional Benefits: Associates shall be eligible for below mentioned benefits:
 - a) Group Term Life Insurance (GTLI) Coverage: You would be eligible to be covered under the Group Term Life Insurance Cover, providing Life Insurance Coverage to the associates by paying a lump sum benefit of INR. 20,00,000 to the beneficiary on the unfortunate death of the associate
 - **b) Group Medical Coverage Plan (GMIP):** You would also be enrolled under the existing Medical Insurance scheme of the company with a cover of **INR 3,00,000** (floating cover) applicable to Self, Spouse, 2 children & 2 parents. Cost of coverage of parents (if opted for) will be borne by you. If enrolment of parents is not opted for, the applicable cover (for self only OR self + spouse + up to 2 children) will be **INR 2,00,000**.
 - c) Group Personal Accident Insurance (GPAI) coverage: You would be enrolled under the Company's GPAI scheme with a cover of up to INR 5,00,000 payable in case of permanent disablement arising out of any unfortunate event of an accident.

4. Deductions:

- 1. The Company shall make any deductions from the salary, as it may be stated in the respective policies from time to time. For example, deductions towards company provided transport, non-adherence as per disciplinary policies etc.
- 2. Statutory Deductions: Tech Mahindra Limited. shall make necessary statutory deductions from your gross salary and directly pay on your behalf to the concerned authorities. In the instances where the Company is not under an obligation to make these deductions, you will agree to make such payments to the concerned authorities. And also, you shall, upon request by Tech Mahindra, provide documents/proofs of such payments.

Notes:

- 1. Bonus / Statutory Bonus, if applicable as per The Payment of Bonus Act, 1965, shall be paid in 12 equal monthly instalments in advance.
- 2. For purpose of contribution to PF, Gratuity, Superannuation, if any, and encashment of leave, notice period etc., computations will be on Basic Pay.
- 3. Total Variable Pay (TVP) amount mentioned is maximum amount based on 100% performance; TVP shall be payable as per Variable Pay Policy applicable for the Financial Year.



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<u>Annexure – H</u>

PROOF OF ACCEPTANCE OF
Code of Ethical Business Conduct (CEBC)
And
Statement of Policies and Procedures for Preventing Insider Trading

10
Tech Mahindra Ltd.
Date of Joining:
Dear Sir/Madam,
1

______ Associate Id No ______

(Associate) of Tech Mahindra Ltd, do hereby state to have read and accepted that Tech Mahindra Code of Ethical Business Conduct (CEBC) and Statement of policies and Procedures for Preventing Insider Trading. In Company website (www.techmahindra.com >> Investors >> Overview),

I have read and fully understood the above stated code of conduct and Ethics for directors and Associates and Statement of Policies and Procedures for preventing Insider Trading and shall abide by the policies, procedures and Principles contained therein.

I understand that any misinterpretation and /or false understanding given herein may attract penalties as laid down under the policy.

For and on Behalf Of **Tech Mahindra Limited**

Signature of the Associate

Harshvendra Soin

Head- Global Leadership Acquisition & Development



RE: TalentNiti | Company Profile & JD | Campus Hiring

16 messages

Shringarika Kapoor <shringarika.kapoor@talentniti.com> Thu, Apr 21, 2016 at 10:34 AM To: nanditamittal.mba@gmail.com, iic@banasthali.in Cc: Vineet Arora <vineet@talentniti.com>, Gargi Pant <gargipant87@gmail.com> Hi Nandita Ma'am, As discussed below is the list of shortlisted candidates for internship: 1. Neeti Marwah Payal Kedia Pratiksha Singh 3. Srishti Garg **Shaily Singh** 5. Shilpi Agarwal 6. Shweta Gupta 8. Sneha Tiwari Urvashi Rohilla Can we conduct Skype interviews today, April 21st, 16 from 3 -6 PM with all the above students? Thanks, Shringarika Kapoor Team TalentNiti 0120-4335812 www.talentniti.com From: Gargi Pant [mailto:gargipant87@gmail.com] Sent: Wednesday, April 20, 2016 2:36 PM To: Shringarika Kapoor <shringarika.kapoor@talentniti.com> Subject: Re: TalentNiti | Company Profile & JD | Campus Hiring Dear Shringarika, Kindly find the attached document containing the CVs of 15 students of MBA II semester who have shown their interest for summer internship in Talentniti. Regards, Gargi

On Wed, Apr 20, 2016 at 8:56 AM, Vineet Arora <vineet@talentniti.com> wrote:

Hi Gargi,

Awaiting your reply regarding the joining date.

Thanks,
Vineet
From: Vineet Arora [mailto:vineet@talentniti.com] Sent: 18 April 2016 18:33 To: 'gargipant87@gmail.com' <gargipant87@gmail.com> Subject: RE: TalentNiti Company Profile & JD Campus Hiring</gargipant87@gmail.com>
Gargi,
How early can these candidates join? When are their exams getting over?
We need to put a joining date in their offer letter.
Thanks,
Vineet
From: Vineet Arora [mailto:vineet@talentniti.com] Sent: 18 April 2016 14:40 To: 'gargipant87@gmail.com' <gargipant87@gmail.com> Cc: 'Shringarika Kapoor' <shringarika.kapoor@talentniti.com> Subject: RE: TalentNiti Company Profile & JD Campus Hiring</shringarika.kapoor@talentniti.com></gargipant87@gmail.com>
Hi Gargi,
We want to make the final offer to the following 3 candidates:
1) Riya Jain
2) Sayeeda
3) Jyoti Aggarwal
If any of these are not willing to accept the offer, maybe we can look at other waitlisted candidates.
Thanks,
Vineet
From: Vineet Arora [mailto:vineet@talentniti.com] Sent: 18 April 2016 10:30 To: 'gargipant87@gmail.com' <gargipant87@gmail.com> Cc: 'Shringarika Kapoor' <shringarika.kapoor@talentniti.com> Subject: RE: TalentNiti Company Profile & JD Campus Hiring</shringarika.kapoor@talentniti.com></gargipant87@gmail.com>
Hi Gargi,

My skype id is: vineet_talentniti



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Registered Office:

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Mumbai 400 001

Date: 26-April-2016

Ref: / /Permt

Ms Trishala Rawat 572 F-5 'E' TapkeshwarResidency, Tapkeshwar Road, GarhiCantt. Dehradun.

Phone No. 8890212535

Subject - Offer of Appointment

Dear Trishala Rawat,

It is our pleasure to welcome you to Tech Mahindra Limited.

- 1. With reference to our discussions, we are pleased to offer you appointment in our Organization as **Business Associate** on **U2** band, operating out of our **Hyderabad** office.
- 2. Your "Annual Total Cash Compensation" will be Rs 3, 59,668 INR (Rupees Three Lakhs Fifty nine thousand Six hundred and Sixty Eight only). Please refer Annexure-A for details on the compensation and statutory deductions.
- 3. Your remuneration package is strictly confidential between you and here after, referred as The Company and should not be discussed with anyone nor divulged to anyone in any manner whatsoever.
- 4. Your employment with us will be governed by terms and conditions as specified in Annexure-B.
- 5. You are required to join on **17-May -2016** at the below mentioned location. The Offer stands withdrawn thereafter, unless the date is extended and communicated to you in writing.
- 6. On the date of joining, you are requested to report to **Bijita Das** at 9:30 AM to complete the joining formalities at **Tech Mahindra LTD, TMLW Building**, **Plot no 35 & 36**, **Hi-tech City Layout**, **Madhapur**, **Hyderabad 500081**. **Ph No.**: **91 40 30636363**. At the time of joining, you are expected to carry originals of the documents as per **Annexure D** and submit the copies of the same to the HR Team.
- 7. Please note that this Offer is subject to your being given a clear background check either at the time of reporting/joining or thereafter depending upon our receipt of the background check report from the agency.
- 8. Kindly acknowledge acceptance of this Offer of Appointment by signing and returning the 'acceptance copy' to **Sneha Jhanjee** latest by **27-April-2016.**



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- 9. For any clarification / further Information on-
 - Employment terms and conditions, please get in touch with Sneha Jhanjee(E-Mail: SJ00422588@Techmahindra.com)
 - On boarding logistics / operations, kindly drop a mail to hub.Connect@techmahindra.com
 (Please quote the Reference No. as mentioned above in emails)

For Tech Mahindra Limited

Harshvendra Soin

Head- Global Leadership Acquisition & Development

<u>Encl</u>: Annexure-A (Salary Structure), Annexure-B (Important / Indicative Terms & Conditions of Employment), Annexure-C (Medical Self declaration), Annexure-D (Check List of Documents), Annexure-E (Confidentiality Agreement), Annexure F – Intellectual property Assignment, Annexure-G – General Covenant, Annexure H -(Code of Conduct and Ethics).

Accepted

Date: Signature of Candidate:



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techmahindra.com

Registered Office:

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Mumbai 400 001

Annexure - A

NAME	NAME Trishala Rawat	
TITLE	TITLE Business Associate	
BAND	BAND U2	
LOCATION Hyderabad		
COMPONENTS		Per Annum (All figures in Indian Rupees)
BASIC (@30% (OF TOTAL FIXED PAY)	94,500
HRA (@50% OF BASIC)		47,250
CONVEYANCE		19,200
BONUS / STATUTORY BONUS		24,000
EMPLOYER'S CONTRIBUTION TO PROVIDENT FUND (@12% OF BASIC PAY)		11,340
FLEXIBLE COMPONENTS OF TFP		1,18,710
TOTAL FIXED PAY(A)		3,15,000
TOTAL VARIABLE PAY (TVP) (Per Annum) (B)		35,000
ADDITIONAL BENEFITS(C)		
GRATUITY		4,546
INSURANCE PREMIUMS (towards GTLI, GMIP AND GPAI) 5,122		5,122
TOTAL COST TO	O COMPANY (D) = (A) + (B)	3, 59,668

- 1. <u>Salary:</u> Your salary will be paid monthly through bank transfer on the last day of the month, for which you would be required to open a Bank A/c with any of the Companies specified Bank/s. Disbursement of Salary is subject to your regular attendance, submission and updation of Permanent Account Number (PAN) details in the company's records.
- **2.** <u>Flexible Benefit Plan (as applicable)</u>: Associates will also be given an option of restructuring their Flexible component of their TFP as per the "Flexi Benefit Plan' under the following heads as per eligibility specified in the applicable policy:

Component	Max Limit
Leave Travel Assistance	20,000
Medical Reimbursement	15,000
Mobo Money (Max Rs1100 per month)	13,200
Residential Telephone Reimbursement	NA
Superannuation	NA
National Pension Scheme	NA

(Contd...)



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Annexure - A (Contd...)

Post utilization of applicable max limits as mentioned above, balance amount if any, shall be paid as taxable amount under Additional Personal Pay component

- 3. Additional Benefits: Associates shall be eligible for below mentioned benefits:
 - a) Group Term Life Insurance (GTLI) Coverage: You would be eligible to be covered under the Group Term Life Insurance Cover, providing Life Insurance Coverage to the associates by paying a lump sum benefit of INR. 20,00,000 to the beneficiary on the unfortunate death of the associate
 - **b) Group Medical Coverage Plan (GMIP):** You would also be enrolled under the existing Medical Insurance scheme of the company with a cover of **INR 3,00,000** (floating cover) applicable to Self, Spouse, 2 children & 2 parents. Cost of coverage of parents (if opted for) will be borne by you. If enrolment of parents is not opted for, the applicable cover (for self only OR self + spouse + up to 2 children) will be **INR 2,00,000**.
 - c) Group Personal Accident Insurance (GPAI) coverage: You would be enrolled under the Company's GPAI scheme with a cover of up to INR 5,00,000 payable in case of permanent disablement arising out of any unfortunate event of an accident.

4. Deductions:

- 1. The Company shall make any deductions from the salary, as it may be stated in the respective policies from time to time. For example, deductions towards company provided transport, non-adherence as per disciplinary policies etc.
- 2. Statutory Deductions: Tech Mahindra Limited. shall make necessary statutory deductions from your gross salary and directly pay on your behalf to the concerned authorities. In the instances where the Company is not under an obligation to make these deductions, you will agree to make such payments to the concerned authorities. And also, you shall, upon request by Tech Mahindra, provide documents/proofs of such payments.

Notes:

- 1. Bonus / Statutory Bonus, if applicable as per The Payment of Bonus Act, 1965, shall be paid in 12 equal monthly instalments in advance.
- 2. For purpose of contribution to PF, Gratuity, Superannuation, if any, and encashment of leave, notice period etc., computations will be on Basic Pay.
- 3. Total Variable Pay (TVP) amount mentioned is maximum amount based on 100% performance; TVP shall be payable as per Variable Pay Policy applicable for the Financial Year.



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- 4. In addition to above, Associates carrying Individual Revenue Targets (Sales, Relationship Management etc) will be covered by the 'Performance Bonus Policy' or 'Sales Incentive Policy', as applicable.
- 5. Please note that the salary structure of The Company may be altered/modified at any time without any prior notice and your remuneration and other terms may accordingly be altered/ modified from time to time. Further salary, allowances and all other payments/benefits will be governed by The Company's rules as well as statutory provisions in force from time to time and subject to deduction of appropriate taxes at source.
- 6. Gratuity shall apply as per the 'Payment of Gratuity Act 1972'.

For Tech Mahindra Limited

Harshvendra Soin

Head- Global Leadership Acquisition & Development



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Annexure – H

PROOF OF ACCEPTANCE OF
Code of Ethical Business Conduct (CEBC)
And
Statement of Policies and Procedures for Preventing Insider Trading

To To
Tech Mahindra Ltd.
Date of Joining:
Dear Sir/Madam,
1

_____ Associate Id No _____

(Associate) of Tech Mahindra Ltd, do hereby state to have read and accepted that Tech Mahindra Code of Ethical Business Conduct (CEBC) and Statement of policies and Procedures for Preventing Insider Trading. In Company website (www.techmahindra.com >> Investors >> Overview),

I have read and fully understood the above stated code of conduct and Ethics for directors and Associates and Statement of Policies and Procedures for preventing Insider Trading and shall abide by the policies, procedures and Principles contained therein.

I understand that any misinterpretation and /or false understanding given herein may attract penalties as laid down under the policy.

For and on Behalf Of **Tech Mahindra Limited**

Signature of the Associate

Harshvendra Soin

Head- Global Leadership Acquisition & Development



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Date: 26-April-2016

Ms Vanya Shekhar House No. 167, Sector -1 Chiranjiv Vihar, Ghaziabad UP 201002

Ref: / /Permt

Phone No.09910927815

Subject - Offer of Appointment

Dear Vanya Shekhar,

It is our pleasure to welcome you to Tech Mahindra Limited.

- 1. With reference to our discussions, we are pleased to offer you appointment in our Organization as **Business Associate** on **U2** band, operating out of our **Hyderabad** office.
- 2. Your "Annual Total Cash Compensation" will be Rs 3, 59,668 INR (Rupees Three Lakhs Fifty nine thousand Six hundred and Sixty Eight only). Please refer Annexure-A for details on the compensation and statutory deductions.
- 3. Your remuneration package is strictly confidential between you and here after, referred as The Company and should not be discussed with anyone nor divulged to anyone in any manner whatsoever.
- 4. Your employment with us will be governed by terms and conditions as specified in Annexure-B.
- 5. You are required to join on **17-May -2016** at the below mentioned location. The Offer stands withdrawn thereafter, unless the date is extended and communicated to you in writing.
- 6. On the date of joining, you are requested to report to **Bijita Das** at 9:30 AM to complete the joining formalities at **Tech Mahindra LTD, TMLW Building**, **Plot no 35 & 36**, **Hi-tech City Layout**, **Madhapur**, **Hyderabad 500081**. **Ph No.**: **91 40 30636363**. At the time of joining, you are expected to carry originals of the documents as per **Annexure D** and submit the copies of the same to the HR Team.
- 7. Please note that this Offer is subject to your being given a clear background check either at the time of reporting/joining or thereafter depending upon our receipt of the background check report from the agency.
- 8. Kindly acknowledge acceptance of this Offer of Appointment by signing and returning the 'acceptance copy' to **Sneha Jhanjee** latest by **5- May-2016.**



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- For any clarification / further Information on-
 - Employment terms and conditions, please get in touch with **Sneha Jhanjee**(E-Mail: SJ00422588@Techmahindra.com)
 - On boarding logistics / operations, kindly drop a mail to https://www.hub.com.nect@techmahindra.com (Please quote the Reference No. as mentioned above in emails)

For Tech Mahindra Limited

Harshvendra Soin

Accepted

Head- Global Leadership Acquisition & Development

Encl: Annexure-A (Salary Structure), Annexure-B (Important / Indicative Terms & Conditions of Employment), Annexure-C (Medical Self declaration), Annexure-D (Check List of Documents), Annexure-E (Confidentiality Agreement), Annexure F – Intellectual property Assignment, Annexure-G – General Covenant, Annexure H -(Code of Conduct and Ethics).

·	
Date:	Signature of Candidate:



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Annexure - A

NAME	NAME Vanya Shekhar	
TITLE	ITLE Business Associate	
BAND	AND U2	
LOCATION	LOCATION Hyderabad	
COMPONENTS		Per Annum (All figures in Indian Rupees)
BASIC (@30% 0	OF TOTAL FIXED PAY)	94,500
HRA (@50% OF BASIC)		47,250
CONVEYANCE		19,200
BONUS / STATUTORY BONUS		24,000
EMPLOYER'S CONTRIBUTION TO PROVIDENT FUND (@12% OF BASIC PAY)		11,340
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Annexure - A (Contd...)

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For Tech Mahindra Limited

Harshvendra Soin

Head- Global Leadership Acquisition & Development